Klöckner & Co SE Roadshow

DZ Bank

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Rounding differences may occur with respect to percentages and figures.

The English translation of the annual report and the interim statement are also available, in case of deviations the German versions shall prevail.

Evaluating statements are unified and are presented as follows:

<table>
<thead>
<tr>
<th>+/-</th>
<th>Percentage Range</th>
<th>Description</th>
</tr>
</thead>
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<tr>
<td>0-1%</td>
<td>+/-0-1%</td>
<td>constant</td>
</tr>
<tr>
<td>&gt;1-5%</td>
<td>+/-&gt;1-5%</td>
<td>slight</td>
</tr>
<tr>
<td>&gt;5%</td>
<td>+/-&gt;5%</td>
<td>considerable</td>
</tr>
</tbody>
</table>
Agenda

1. Overview
2. Update on strategy
3. Highlights and financials
4. Outlook
5. Appendix
01 Klöckner & Co SE at a glance

6.3 € billion | SALES FY 2019

5.6 million tons | SHIPMENTS FY 2019

124 € million | EBITDA*) FY 2019

~160 LOCATIONS

13 COUNTRIES

200,000 PRODUCTS

60 SUPPLIERS

>100,000 CUSTOMERS

~7,900 EMPLOYEES

*) Before material special effects.
01 Everything from one source

Klöckner & Co value chain

Suppliers

Customers
01 Global reach – local presence

Sales; as of December 2019.

USA: 41%
Europe: 58%
UK: 4%
Benelux: 4%
G/A: 28%
CH: 15%
F: 7%
Benelux: 4%
USA: 41%
Europe: 58%
UK: 4%
Benelux: 4%
G/A: 28%
CH: 15%
F: 7%

Brazil: 1%
01 Leading player in fragmented markets

Market shares of Klöckner & Co

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02 The fundamentals of steel distribution remain challenging

- Generally not bound to any supplier because of the generic nature, especially of commodity steel (low switching costs)
- Often under price pressure, especially where steel is making up a major part of their costs

- Steel distribution markets remain fragmented
- Competition mainly on price and availability
- Mill-backed distributors in Europe have a market share strategy in order to utilize assets instead of focusing on profitability

- Global steel demand is expected to grow slowly going forward
- Overcapacity in the steel industry spread across the world, but most pronounced in China, is likely to stay for the foreseeable future
02 What are the shortcomings of the steel and metal distribution business?

**Supply chain**

- Current steel distribution supply chain is linear: suppliers produce steel and distributors process and deliver material to downstream manufacturers. Orders mostly made by phone, fax and email with many manual steps required to process an order
  - Long delivery times, incorrect deliveries and high inventory levels

**Transparency**

- Flow of information is interrupted several times. Thus there are no effective information and data on inventory and lead times available which makes the entire supply chain highly intransparent
  - Steel is unnecessarily shipped around and suppliers, distributors and manufacturers need to stock material to balance out the non-transparency of demand, supply and prices

**Steel prices**

- Steel industry suffers furthermore from overcapacities on the production but also on the distribution level. This leads in combination with changing trade-measures to very volatile prices
  - Most distributors making profits when prices moving up and making losses when prices heading down

**Margins**

- Besides volatile prices, margins especially for commodity steel products are generally low due to high overcapacities at all levels. Hence, almost all competitors want to expand their higher value-added business
  - Prices for higher value-added business coming increasingly under pressure as well
02 Digital applications and platform solutions

Digital transformation of Klöckner & Co

Kloeckner Assistant

Game changing AI application
Launched to completely automate order processing regardless how an RFQ or order is received → Every customer becomes a digital customer

Applications & platforms
Europe & USA
Onlineshops
Marketplaces
Contract Platform
Part Manager
EDI / OCI

eProcurement/RFQ solution
Closed platform
Many sellers – One buyer (N-1)
Strong push for digitalization of procurement on buyer side

Industry platform

Marketplace

Open platform
Many sellers – Many buyers (N-N)
Integrated network of sellers and buyers

eShop
Closed platform
One seller – Many buyers (1-N)
Entry barrier to digitizing sales processes much lower

Scale
02 Automation of core processes progressing (1/2)

COVID-19 crisis as accelerator
- Digital sales share improved with increasing speed to 38% (Q2 2019: 29%)

Kloeckner Assistant automating sales process and turning every customer into a digital customer
- First version running in nearly all country organizations
- Application already processed a sales volume of >€80m from >1,300 customers
- Extension with RFQ-functionality started and MATCH!-functionality as basis for intelligent product identification is to be rolled out in H2

Kloeckner Assistant
- Customer
  - Unstructured request
    - PDF
    - Fax
    - Phone
  - Conversion into digital document
  - Logical content interpretation
  - Matching of product description
  - Automatic Pricing
  - Quote
  - Accepting the quote online
- Customer

AI

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02 Automation of core processes progressing (2/2)

Scaling of XOM Materials through eProcurement (buy-side) and eShop (sell-side) progressing
- >70 suppliers signed and >50 suppliers live, >27,000 products on offer and ~1,200 customers registered

XOM eProcurement solution to automate procurement process further advanced
- Klöckner & Co already using the application for a large part of the European procurement
- Marketing of the application to customers starting at the end of the year

MARKETPLACE
N sellers to N buyers

- Sellers pushing their customers onto the platform
- Buyers pushing their suppliers onto the platform

Hen-and-egg problem solved

Scale from the seller-side
1 seller to N buyers

eShop

Scale from the buyer-side
N sellers to 1 buyer

eProcurement
02 Accelerating transformation to platform company

Digital tools across the value chain

**Procurement**
- **Direct Spend:** XOM eProcurement
- **Direct Spend:** EDI to Suppliers
- **Direct Spend:** Inventory Planning Tool (KMUS)
- **Indirect Spend:** Coupa Digital P2P

**Inbound logistics**
- **Inbound Mgmt.:** CargoClix
- **Inbound Mgmt.:** POWER (Scan)

**Sales**
- **Kloeckner Assistant**
- **Web Shop/ Contract Platform**
- **Dynamic Pricing**
- **EDI to customers**
- **CRM Tools (KMUS):** Klicc & Salesforce

**Warehouse/ Processing**
- **Warehouse Mgmt.:** POWER (Scan)
- **MES System:** Actyx, Gemba, Hydra
- **Production Planning:** SAP, tieto (KMSE)

**Outbound logistics**
- **Transport Planning:** Parcon/ easyTrack, Städler (KMSE)
- **Electronic Proof of Delivery (PDA)**

Lower variable costs enable exponential growth also through acquisitions
## 02 Project “Surtsey” – Utilizing COVID-19 crisis

<table>
<thead>
<tr>
<th>Scope</th>
<th>Measures</th>
<th>Costs &amp; timing</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Driving efficiency through digitalization and restructuring</td>
<td>• Reducing overall workforce by &gt;1,200 employees (50% due to advanced digitalization)</td>
<td>• Special material effects of around €80m, thereof ~80% personnel related</td>
</tr>
<tr>
<td>• Kloeckner Assistant, XOM eProcurement and other AI-driven tools to automate core processes</td>
<td>• Closure of 19 sites as part of network optimization initiatives</td>
<td>• Immediate execution started, main project to be finished by Q1 2021</td>
</tr>
</tbody>
</table>

EBITDA contribution of >€100m and digital sales share increase to >50% already by end of 2021
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## Details of Q2 2020

<table>
<thead>
<tr>
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<th>Q2 2020</th>
<th>Q2 2019</th>
<th>Delta</th>
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<tr>
<td>Shipment (Tto)</td>
<td>1,070</td>
<td>1,479</td>
<td>-27.6%</td>
</tr>
<tr>
<td>Sales (€m)</td>
<td>1,171</td>
<td>1,682</td>
<td>-30.4%</td>
</tr>
<tr>
<td>Gross profit (€m)</td>
<td>226</td>
<td>304</td>
<td>-25.4%</td>
</tr>
<tr>
<td>EBITDA (€m)</td>
<td>11</td>
<td>51</td>
<td>-78.9%</td>
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<td>Oper. CF (€m)</td>
<td>98</td>
<td>140</td>
<td>-42</td>
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<tr>
<td>Net financial debt (€m)</td>
<td>476</td>
<td>684</td>
<td>-30.4%</td>
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<tr>
<td>Digital sales in Q2</td>
<td>38%</td>
<td>29%</td>
<td>+9%pts</td>
</tr>
</tbody>
</table>

**Impact of COVID-19 and related lockdown measures**
- Volume driven paired with lower price level
- Volume driven gross profit decline, less pronounced due to higher margins yoY
- COVID-19 impact mitigated by (1) digital capabilities, (2) lower OPEX and (3) performance in construction; EBITDA reported of -€61m

**Substantially positive due to strict NWC management**
- Net debt significantly down yoY due to NWC release
- Positively impacted by crisis: increase with accelerating speed
EBITDA (€m) in Q2 2020

- Substantial negative volume effect mainly due to COVID-19 pandemic and continued weakness of automotive, machinery and energy sectors, especially in Germany and the USA
- Minor positive price effect due to margin over volume strategy at Kloeckner Metals Distribution Europe
- OPEX decreased mainly driven by lower personnel expenses and shipping cost due to lower output and lay-off effects
- Material special effects resulting from project “Surtsey” for severances and site closure expenses
03 Cash flow and net debt development

Cash flow Q2 2020 (€m)

- EBITDA Q2 2020 reported
- Change in NWC
- Interest
- Taxes
- Restructuring provisions
- Other
- Cash flow from operating activities
- Net Capex
- Free cash flow Q2 2020

- Net working capital release of €82m
- Other (€9m) includes changes in other operating assets and liabilities
- Cash flow from operating activities of €98m
- Free cash flow of €85m

Net financial debt 03.2020 vs. 06.2020 (€m)

- Net debt 03.2020
- Free cash flow
- IFRS 16
- F/X, Swaps and other
- Net debt 06.2020

- Net financial debt decreased from €563m to €476m driven by considerable NWC release
03 Strong balance sheet

- **Equity ratio** further healthy at 39%
- **Net debt** of €476m
- **Gearing** at 46%
- **NWC** at €1,135m (FY 2019: €1,119m)

*) Gearing = Net debt/Equity attributable to shareholders of Klöckner & Co SE less goodwill from business combinations subsequent to May 23, 2019.

**) Incl. contract assets and supplier bonuses.
03 Maturity profile – well-balanced & diversified funding portfolio

<table>
<thead>
<tr>
<th>Facility</th>
<th>Committed (€m)</th>
<th>Drawn amount (€m, IFRS*)</th>
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<tbody>
<tr>
<td></td>
<td>Q2 2020</td>
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<td>Syndicated Loan</td>
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<td>ABS Europe</td>
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<td>ABS/ABL USA</td>
<td>491</td>
<td>94</td>
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<td>Convertible 2016 ¹</td>
<td>148</td>
<td>144</td>
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<tr>
<td>Bilateral Facilities ²</td>
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<tr>
<td>Leases</td>
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<td>189</td>
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<tr>
<td>Total Debt</td>
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<tr>
<td>Cash</td>
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<td>105</td>
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<tr>
<td>Net Debt</td>
<td></td>
<td>476</td>
</tr>
</tbody>
</table>

*) Including interest accrued, excluding deferred transaction costs.

1) Principal €148m, equity component €18m at issuance (September 8, 2016).
2) Mainly Switzerland.
3) Net debt/Equity attributable to shareholders of Klöckner & Co SE less goodwill from business combinations subsequent to May 23, 2019.

<table>
<thead>
<tr>
<th>€m</th>
<th>Q2 2020</th>
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<tbody>
<tr>
<td>Adjusted equity</td>
<td>1,041</td>
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<tr>
<td>Net debt</td>
<td>476</td>
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<tr>
<td>Gearing ³)</td>
<td>45.7%</td>
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</table>

Maturity profile of financial instruments (excl. leasing) in €m

<table>
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<th>Year</th>
<th>€m</th>
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<tbody>
<tr>
<td>2020</td>
<td>21</td>
</tr>
<tr>
<td>2021</td>
<td>10</td>
</tr>
<tr>
<td>2022</td>
<td>23</td>
</tr>
<tr>
<td>2023</td>
<td>3</td>
</tr>
<tr>
<td>Thereafter</td>
<td>21</td>
</tr>
</tbody>
</table>

Left bar: committed facilities
Right bar: utilization (nominal amounts)
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04 Outlook

- Considerable increase in shipments and sales qoq
- EBITDA before material special effects of €15-25m expected

- Considerable decrease in shipments and sales yoy
- EBITDA before material special effects of €50-70m expected
- Positive cash flow from operating activities
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## Quarterly and FY results

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<tbody>
<tr>
<td>Shipments (Tto)</td>
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<td>1,365</td>
<td>1,250</td>
<td>1,420</td>
<td>1,479</td>
<td>1,499</td>
<td>1,398</td>
<td>1,519</td>
<td>1,605</td>
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<td>Sales</td>
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<td>1,565</td>
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<td>1,703</td>
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<td>1,565</td>
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<td>6,315</td>
<td>6,790</td>
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<td>30</td>
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<td>Gross profit</td>
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<td>11</td>
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<td>34</td>
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<td>% margin</td>
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<tr>
<td>Net income KCO</td>
<td>-111</td>
<td>-21</td>
<td>-51</td>
<td>-23</td>
<td>28</td>
<td>-10</td>
<td>-7</td>
<td>22</td>
<td>33</td>
<td>21</td>
<td>30</td>
<td>12</td>
<td>23</td>
<td>36</td>
<td>-56</td>
<td>69</td>
<td>101</td>
<td>37</td>
<td>-347</td>
</tr>
<tr>
<td>EPS basic (€)</td>
<td>-1.11</td>
<td>-0.21</td>
<td>-0.51</td>
<td>-0.23</td>
<td>0.28</td>
<td>-0.10</td>
<td>-0.07</td>
<td>0.22</td>
<td>0.33</td>
<td>0.21</td>
<td>0.30</td>
<td>0.12</td>
<td>0.23</td>
<td>0.36</td>
<td>-0.56</td>
<td>0.68</td>
<td>1.01</td>
<td>0.37</td>
<td>-3.48</td>
</tr>
<tr>
<td>EPS diluted (€)</td>
<td>-1.11</td>
<td>-0.21</td>
<td>-0.51</td>
<td>-0.23</td>
<td>0.27</td>
<td>-0.10</td>
<td>-0.07</td>
<td>0.21</td>
<td>0.31</td>
<td>0.20</td>
<td>0.28</td>
<td>0.12</td>
<td>0.22</td>
<td>0.34</td>
<td>-0.56</td>
<td>0.66</td>
<td>0.96</td>
<td>0.37</td>
<td>-3.48</td>
</tr>
<tr>
<td>NWC*)</td>
<td>1,135</td>
<td>1,228</td>
<td>1,119</td>
<td>1,356</td>
<td>1,407</td>
<td>1,525</td>
<td>1,277</td>
<td>1,495</td>
<td>1,446</td>
<td>1,344</td>
<td>1,132</td>
<td>1,282</td>
<td>1,306</td>
<td>1,296</td>
<td>1,119</td>
<td>1,277</td>
<td>1,132</td>
<td>1,120</td>
<td>1,128</td>
</tr>
</tbody>
</table>

*) Since 2018 including supplier bonus receivables and contract assets.
05 Segment performance

**Shipments (Tto)**

<table>
<thead>
<tr>
<th>KM US</th>
<th>Q2 2019</th>
<th>Q3 2019</th>
<th>Q4 2019</th>
<th>Q1 2020</th>
<th>Q2 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>KM US</td>
<td>698</td>
<td>670</td>
<td>604</td>
<td>649</td>
<td>527</td>
</tr>
</tbody>
</table>

-24.5%

**Sales (€m)**

<table>
<thead>
<tr>
<th>KM US</th>
<th>Q2 2019</th>
<th>Q3 2019</th>
<th>Q4 2019</th>
<th>Q1 2020</th>
<th>Q2 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>KM US</td>
<td>716</td>
<td>657</td>
<td>559</td>
<td>601</td>
<td>478</td>
</tr>
</tbody>
</table>

-33.3%

**EBITDA adj.* (€m)**

<table>
<thead>
<tr>
<th>KM US</th>
<th>Q2 2019</th>
<th>Q3 2019</th>
<th>Q4 2019</th>
<th>Q1 2020</th>
<th>Q2 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>KM US</td>
<td>21</td>
<td>12</td>
<td>9</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

**Shipments (Tto)**

<table>
<thead>
<tr>
<th>KM Switzerland</th>
<th>Q2 2019</th>
<th>Q3 2019</th>
<th>Q4 2019</th>
<th>Q1 2020</th>
<th>Q2 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>KM Switzerland</td>
<td>156</td>
<td>148</td>
<td>136</td>
<td>127</td>
<td>143</td>
</tr>
</tbody>
</table>

-8.1%

**Sales (€m)**

<table>
<thead>
<tr>
<th>KM Switzerland</th>
<th>Q2 2019</th>
<th>Q3 2019</th>
<th>Q4 2019</th>
<th>Q1 2020</th>
<th>Q2 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>KM Switzerland</td>
<td>259</td>
<td>259</td>
<td>232</td>
<td>215</td>
<td>244</td>
</tr>
</tbody>
</table>

-6.1%

**EBITDA adj.* (€m)**

<table>
<thead>
<tr>
<th>KM Switzerland</th>
<th>Q2 2019</th>
<th>Q3 2019</th>
<th>Q4 2019</th>
<th>Q1 2020</th>
<th>Q2 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>KM Switzerland</td>
<td>17</td>
<td>17</td>
<td>11</td>
<td>10</td>
<td>24</td>
</tr>
</tbody>
</table>

*) Adjusted in Q4 2019 by the gain on sale of the site in Switzerland and in Q2 2020 by restructuring in the USA.

Minor adjustments in segment reporting: New structure of the segment "Holding and other group companies" (previously including other activities such as the Brazilian distribution business, XOM Materials, kloeckner.i, kloeckner.v and the Dutch metering business). As of January 1, 2020, the Brazilian distribution business is assigned to the segment "Kloeckner Metals US" and the metering business to the segment "Kloeckner Metals Distribution Europe".

Klöckner & Co SE | DZ Bank | Roadshow Vienna
05 Segment performance

**Shipments (Tto)**

<table>
<thead>
<tr>
<th>Q2 2019</th>
<th>Q3 2019</th>
<th>Q4 2019</th>
<th>Q1 2020</th>
<th>Q2 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>KM Services</td>
<td>241</td>
<td>228</td>
<td>214</td>
<td>247</td>
</tr>
<tr>
<td>KM Distribution</td>
<td>384</td>
<td>374</td>
<td>297</td>
<td>342</td>
</tr>
</tbody>
</table>

**Sales (€m)**

<table>
<thead>
<tr>
<th>Q2 2019</th>
<th>Q3 2019</th>
<th>Q4 2019</th>
<th>Q1 2020</th>
<th>Q2 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>KM Services</td>
<td>195</td>
<td>178</td>
<td>165</td>
<td>186</td>
</tr>
<tr>
<td>KM Distribution</td>
<td>512</td>
<td>471</td>
<td>408</td>
<td>446</td>
</tr>
</tbody>
</table>

**EBITDA adj.* (€m)**

<table>
<thead>
<tr>
<th>Q2 2019</th>
<th>Q3 2019</th>
<th>Q4 2019</th>
<th>Q1 2020</th>
<th>Q2 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>KM Services</td>
<td>6</td>
<td>4</td>
<td>6</td>
<td>5</td>
</tr>
<tr>
<td>KM Distribution</td>
<td>12</td>
<td>2</td>
<td>2</td>
<td>3</td>
</tr>
</tbody>
</table>

*) Adjusted for restructuring expenses in Q2, Q3, Q4 2019 as well as in Q2 2020 and for a gain on the sale of a site in London in Q2 2019.

Minor adjustments in segment reporting: New structure of the segment "Holding and other group companies" (previously including other activities such as the Brazilian distribution business, XOM Materials, kloeckner i, kloeckner v and the Dutch metering business). As of January 1, 2020, the Brazilian distribution business is assigned to the segment "Kloeckner Metals US" and the metering business to the segment "Kloeckner Metals Distribution Europe".
05 Sales by markets, products and industries

Sales by markets
- 3% Netherlands
- 4% UK
- 8% France/Belgium
- 15% Switzerland
- 28% Germany/Austria
- 41% USA
- 1% Brazil

Sales by industries
- 9% Household appl./Consumer goods
- 13% Automotive industry
- 39% Construction industry
- 7% Local dealers
- 7% Miscellaneous

Sales by products
- 48% Flat products
- 11% Others
- 5% Tubes
- 9% Aluminum
- 9% Quality steel/Stainless steel
- 18% Long products

As of December 31, 2019.
05 Current shareholder structure

Geographical breakdown of identified institutional investors

- Identified institutional investors account for 59%
- German investors incl. retail dominate
- Top 10 shareholdings represent around 49%
- Retail shareholders represent 29%

As of July 2020.
05 Share price performance in Q2 2020

- In the second quarter the capital markets were shaped by high volatility due to the COVID-19 pandemic
- The Klöckner & Co share followed a sharp recovery path during this period, marking its lowest level of €3.17 on April 3 and reaching its high of €4.87 on June 29
In general, Klöckner & Co SE follows a dividend policy of distributing 30% of net income before special items. Given the volatility of our business model, a sustainable dividend payment can not be guaranteed. If there is a possibility of dividend distribution, we would pay it for the benefit of our investors.

- Compliance with the dividend policy of €0.80 per share for the years 2006 and 2007
- Suspension of the dividend policy for the financial year 2008 in view of the Global financial crisis and no dividend payment
- No dividend payment in 2009 due to earnings situation
- Inclusion of our general dividend policy in financial year 2010 with a dividend of €0.30 per share
- No dividend payment in 2011, 2012 and 2013 as well as in 2015 due to earnings situation
- Full distribution of net profit for the financial year 2014 (€0.20 per share)
- Dividend payment of €0.20 per share in 2016 and €0.30 per share for the 2017 and 2018 fiscal year
- No dividend payment due to earnings situation in 2019
A qualified and motivated workforce is vital to our success

Our working environment is characterized by long-term security, supportive-ness, professionalism and mutual respect

Compliance constitutes the basis of corporate responsibility
Integral part of our corporate culture is compliance on the part of our employees and business partners

We contribute to protecting the environment
We consider it our duty to counter climate change and its related risks

We are advancing the internal cultural change
Our measures aim at anchoring modern, digital ways of working and thinking in the company

We prioritize high levels of customer satisfaction and enhancement of our customer focus
We always conceptualize products and services, sales channels and innovations from the customer perspective

As one of the very first companies in Germany, Klöckner & Co steps up to global frontrunners of climate change engagement and aligns its business to the UN Global Compact “Business Ambition for 1.5°C”. We intend to act even more responsibly and take appropriate measures helping to limit the global temperature rise to 1.5°C by reducing our greenhouse gas emissions.
## 05 Current shareholder structure

Voting Rights Announcements according to WpHG (Security Trading Act*)

<table>
<thead>
<tr>
<th>Date of publication</th>
<th>Subject to compulsory notification</th>
<th>Portion of voting stock</th>
</tr>
</thead>
<tbody>
<tr>
<td>09/02/2016</td>
<td>Swoctem GmbH / Friedhelm Loh</td>
<td>25.25%</td>
</tr>
<tr>
<td>17/05/2019</td>
<td>Franklin Mutual Advisors, LLC **)</td>
<td>5.00%</td>
</tr>
<tr>
<td>22/05/2019</td>
<td>Claas Edmund Daun</td>
<td>3.05%</td>
</tr>
<tr>
<td>22/11/2019</td>
<td>Dimensional Holdings Inc.</td>
<td>3.14%</td>
</tr>
</tbody>
</table>

*) The table lists all shareholders holding 3 % or more voting rights in Klöckner & Co SE due to the most recent voting rights notification as of August 24, 2020 (Section 33 German Securities Trading Act (WpHG) respectively section 21 WpHG former version). Apart from the voting rights held by the shareholder itself, also voting rights attributed to him pursuant to section 34 WpHG (respectively section 22 WpHG former version) are included in the calculation of the share of voting rights. The table only contains the respective parent company being subject to the notification obligation, even if it made a notification also on behalf of any of its subsidiaries. Financial instruments according to Section 38 WpHG are not included in the table.

**) Including attributed voting rights held by Franklin Mutual Series Funds.
Contact details
Felix Schmitz
Head of Investor Relations, Internal Communications & Sustainability
Phone: +49 203 307 2295
Fax: +49 203 307 5025
Email: felix.schmitz@kloeckner.com
Internet: www.kloeckner.com

Financial calendar
November 3, 2020        Q3 quarterly statement 2020
March 10, 2021          Annual Financial Statement 2020
April 29, 2021          Q1 quarterly statement 2021
May 12, 2021            Annual General Meeting 2021
August 13, 2021         Half-yearly financial report 2021
November 3, 2021        Q3 quarterly statement 2021