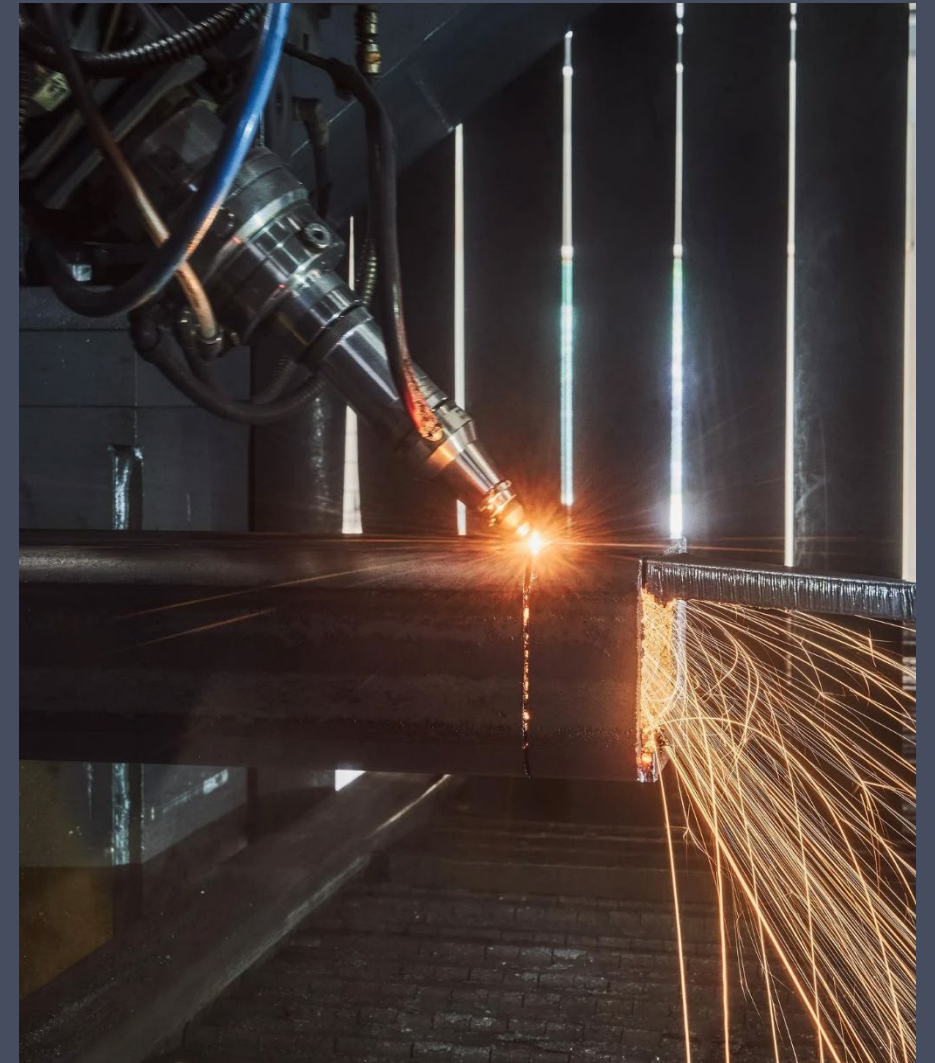


Deutsches Eigenkapitalforum 2025

Dr. Oliver Falk | CFO

November 24, 2025



Disclaimer



This presentation contains forward-looking statements which reflect the current views of the management of Klöckner & Co SE with respect to future events. They generally are designated by the words "expect", "assume", "presume", "intend", "estimate", "strive for", "aim for", "plan", "will", "endeavor", "outlook" and comparable expressions and generally contain information that relates to expectations or goals for economic conditions, sales proceeds or other yardsticks for the success of the enterprise. Forward-looking statements are based on currently valid plans, estimates and expectations and are therefore only valid on the day on which they are made. You therefore should consider them with caution. Such statements are subject to numerous risks and factors of uncertainty (e. g. those described in publications) most of which are difficult to assess and which generally are outside of the control of Klöckner & Co SE. The relevant factors include the effects of reasonable strategic and operational initiatives, including the acquisition or disposal of companies or other assets. If these or other risks and factors of uncertainty occur or if the assumptions on which the statements are based turn out to be incorrect, the actual results of Klöckner & Co SE can deviate significantly from those that are expressed or implied in these statements. Klöckner & Co SE cannot give any guarantee that the expectations or goals will be attained. Klöckner & Co SE – notwithstanding existing legal obligations – rejects any responsibility for updating the forward-looking statements through taking into consideration new information or future events or other things.

In addition to the key figures prepared in accordance with IFRS and German-GAAP respectively, Klöckner & Co SE is presenting non-GAAP key figures such as EBITDA, EBIT, Net Working Capital and net financial liabilities that are not a component of the accounting regulations. These key figures are to be viewed as supplementary to, but not as a substitute for data prepared in accordance with IFRS. Non-GAAP key figures are not subject to IFRS or any other generally applicable accounting regulations. In assessing the net assets, financial position and results of operations of Klöckner & Co SE, these supplementary figures should not be used in isolation or as an alternative to the key figures presented in the consolidated financial statements and calculated in accordance with the relevant accounting principles. Other companies may base these concepts upon other definitions. Please refer to the definitions in the annual report. For other terms not defined in this annual report, please refer to the glossary on our website at <https://www.kloeckner.com/en/glossary.html>.

Rounding differences may occur with respect to percentages and figures.

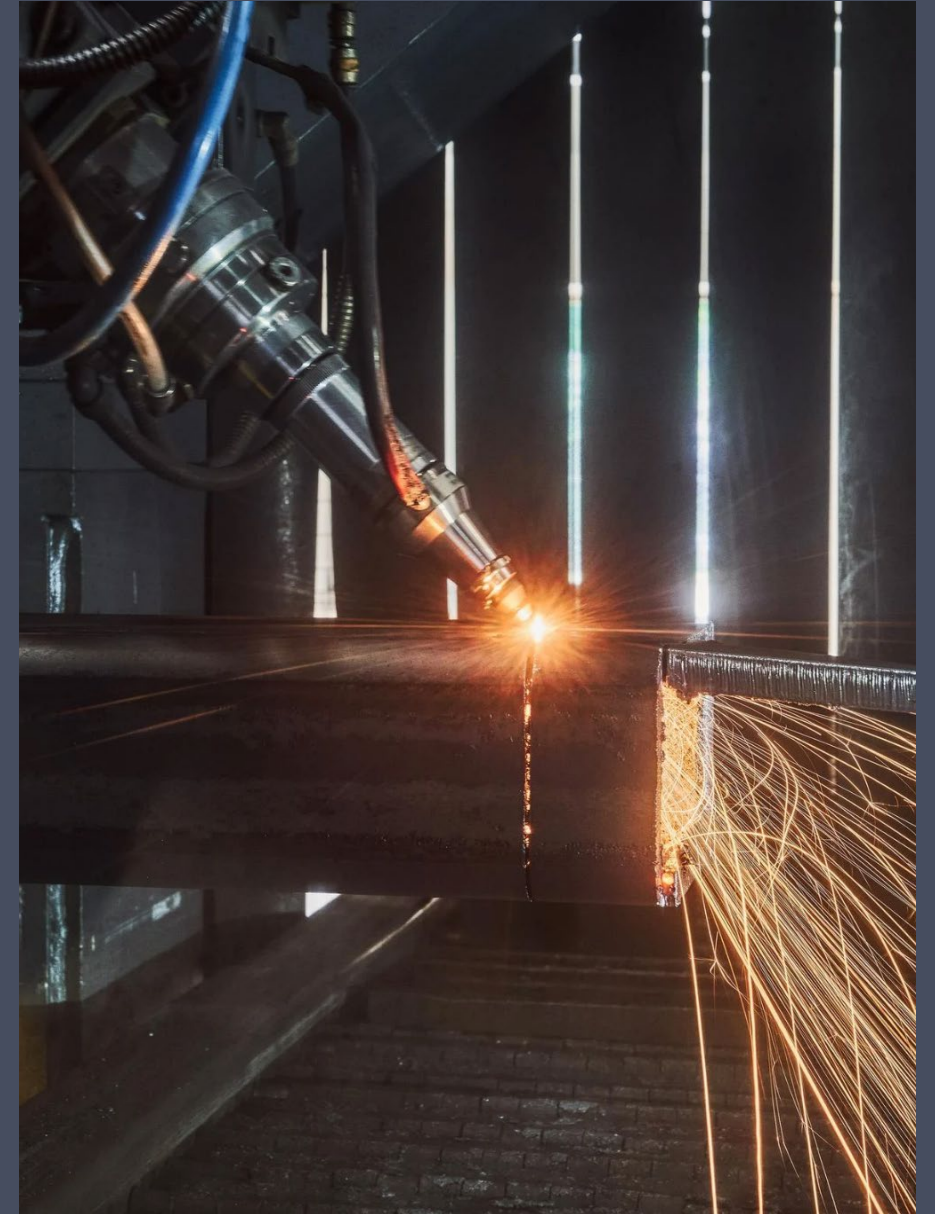
The English translation of the annual report and the interim statement are also available, in case of deviations the German versions shall prevail.

Evaluating statements are unified and are presented as follows:

- +/- 0-1% constant
- +/- >1-5% slight
- +/- >5% considerable

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Klöckner & Co at a glance



Headquarters in Düsseldorf, with a network of **~120** locations

~6,500

employees worldwide^{*)}



~165,000

products available to meet varied industry needs



SBTi approved

net zero carbon targets



Serving over **60,000** customers, primarily in North America and Europe



Achieved a revenue of **6,623€** million in FY 2024



4,453 Tto delivered in 2024



136€ million EBITDA in FY 2024^{**)}

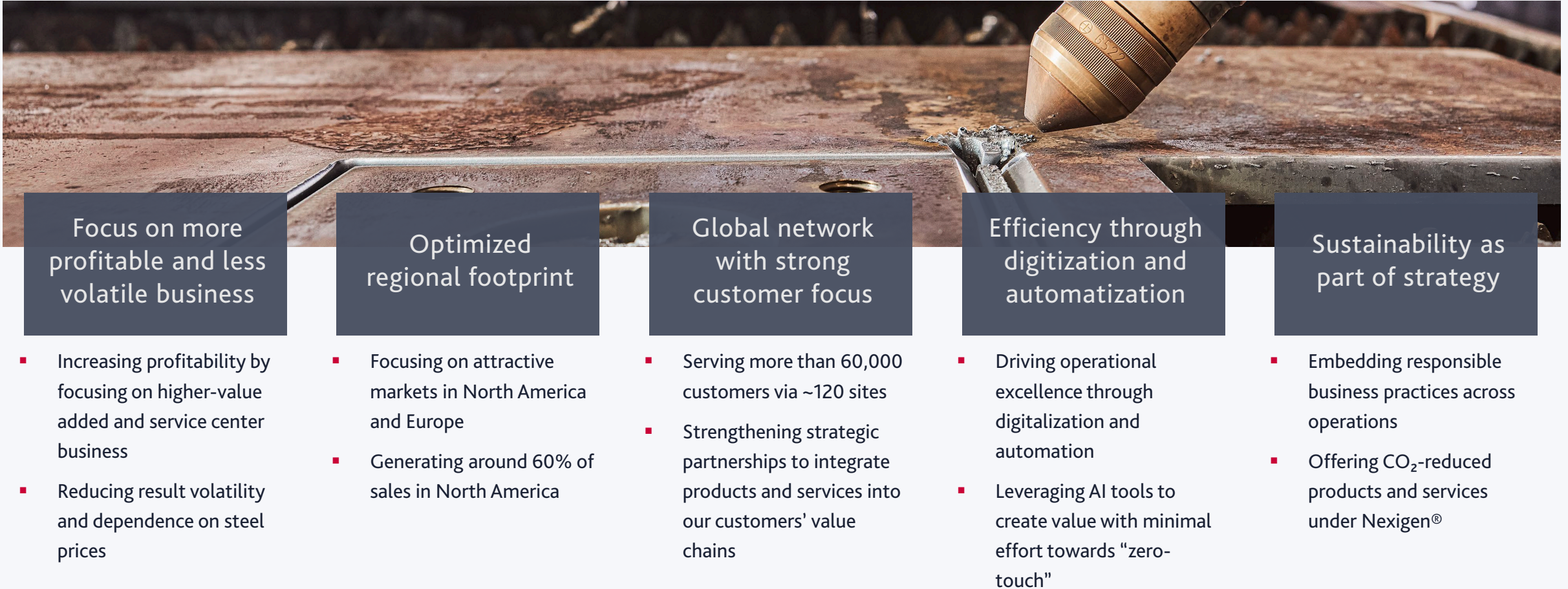


Expansion of **HVAB** leads to higher profitability and less volatility

^{*)} As of FY 2024 ^{**)} Before material special effects

Why invest in Klöckner & Co

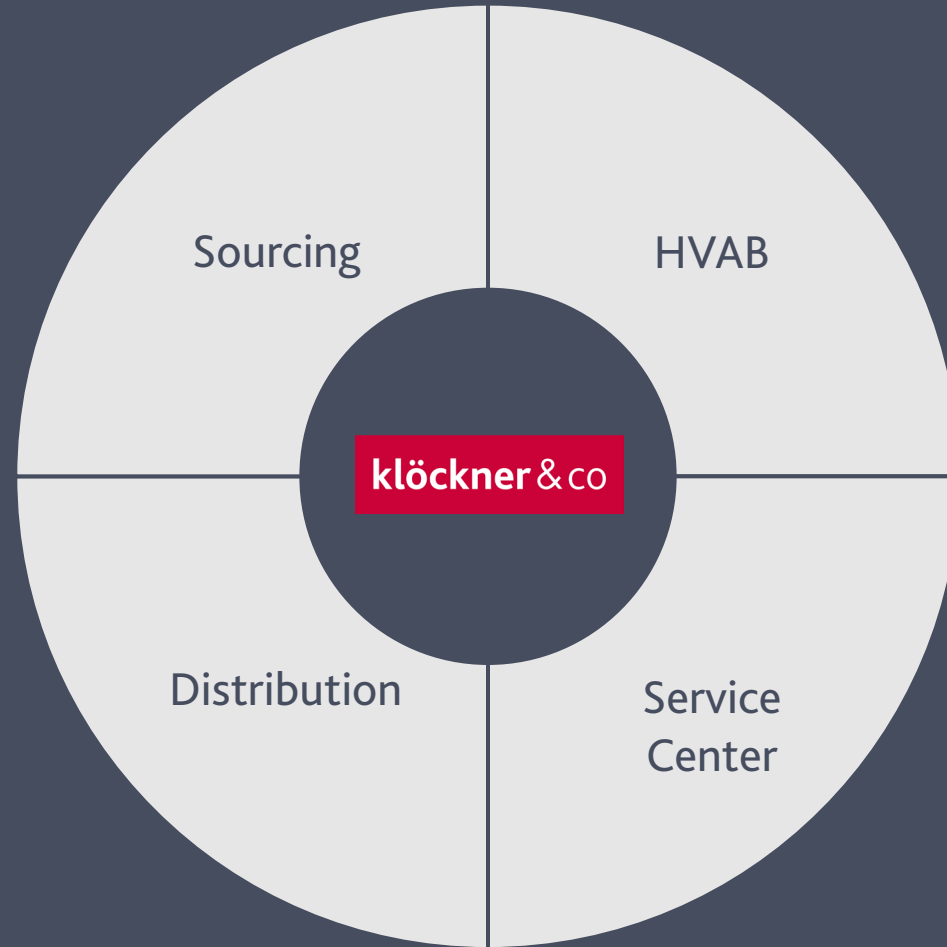
Becoming the leading service center and metal processing company



Klöckner & Co value chain: Everything from one source

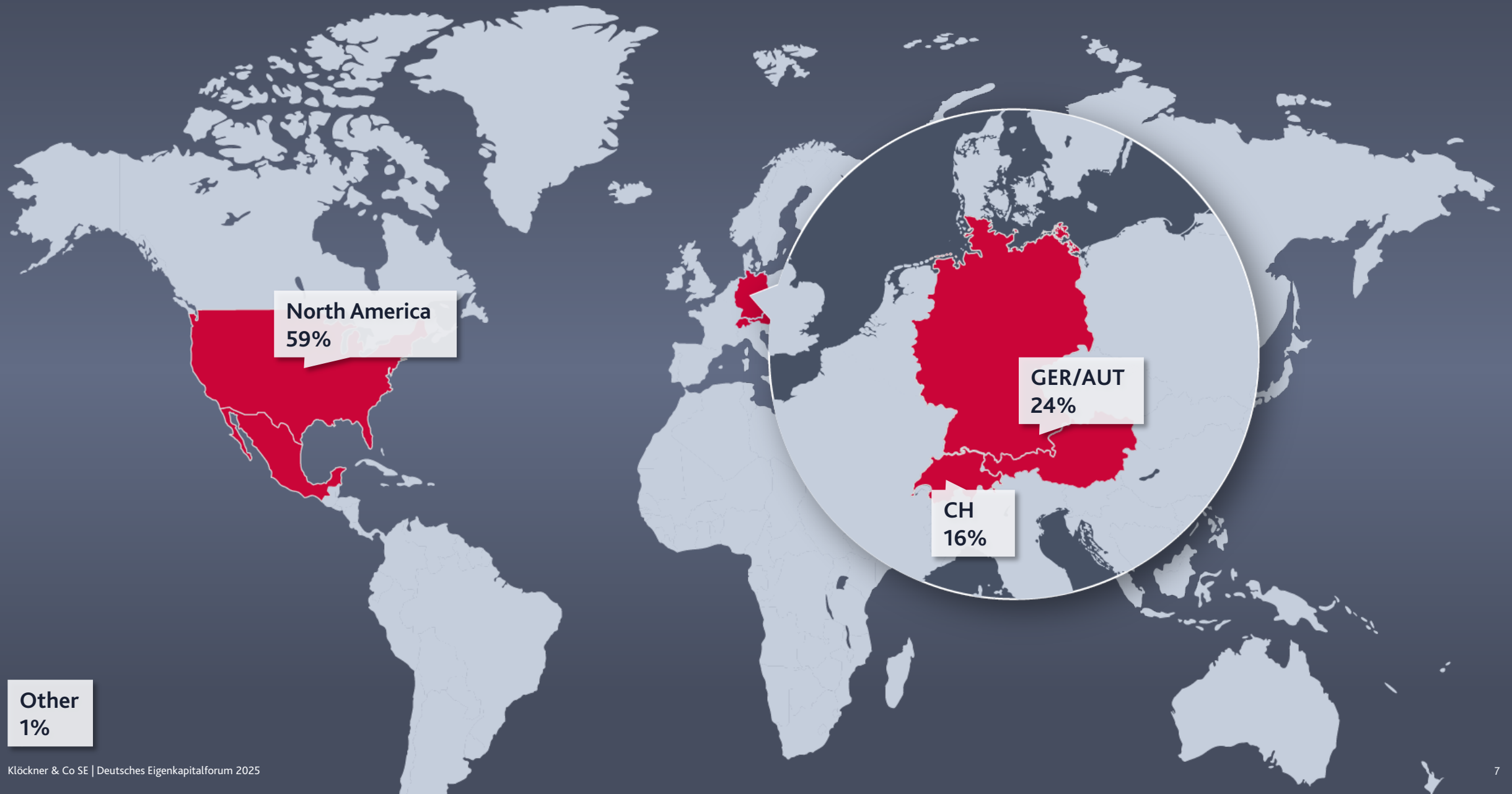


Suppliers



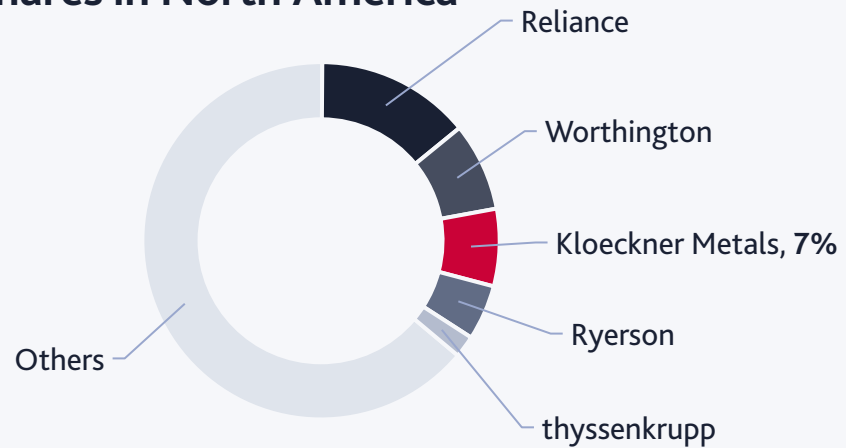
Customers

Global reach – local presence

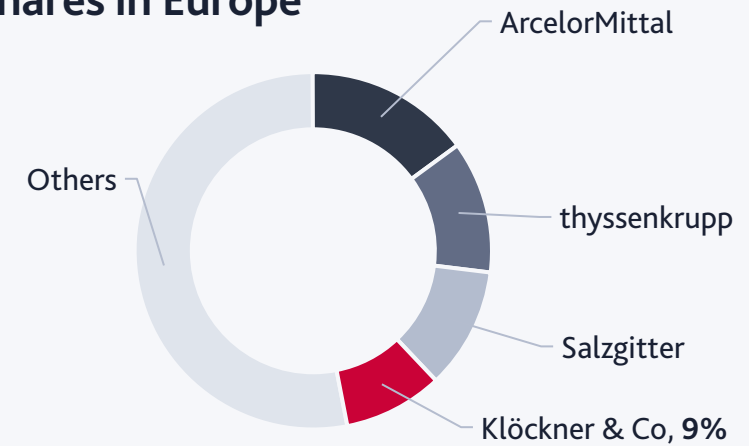


Leading player in fragmented markets

Market shares in North America



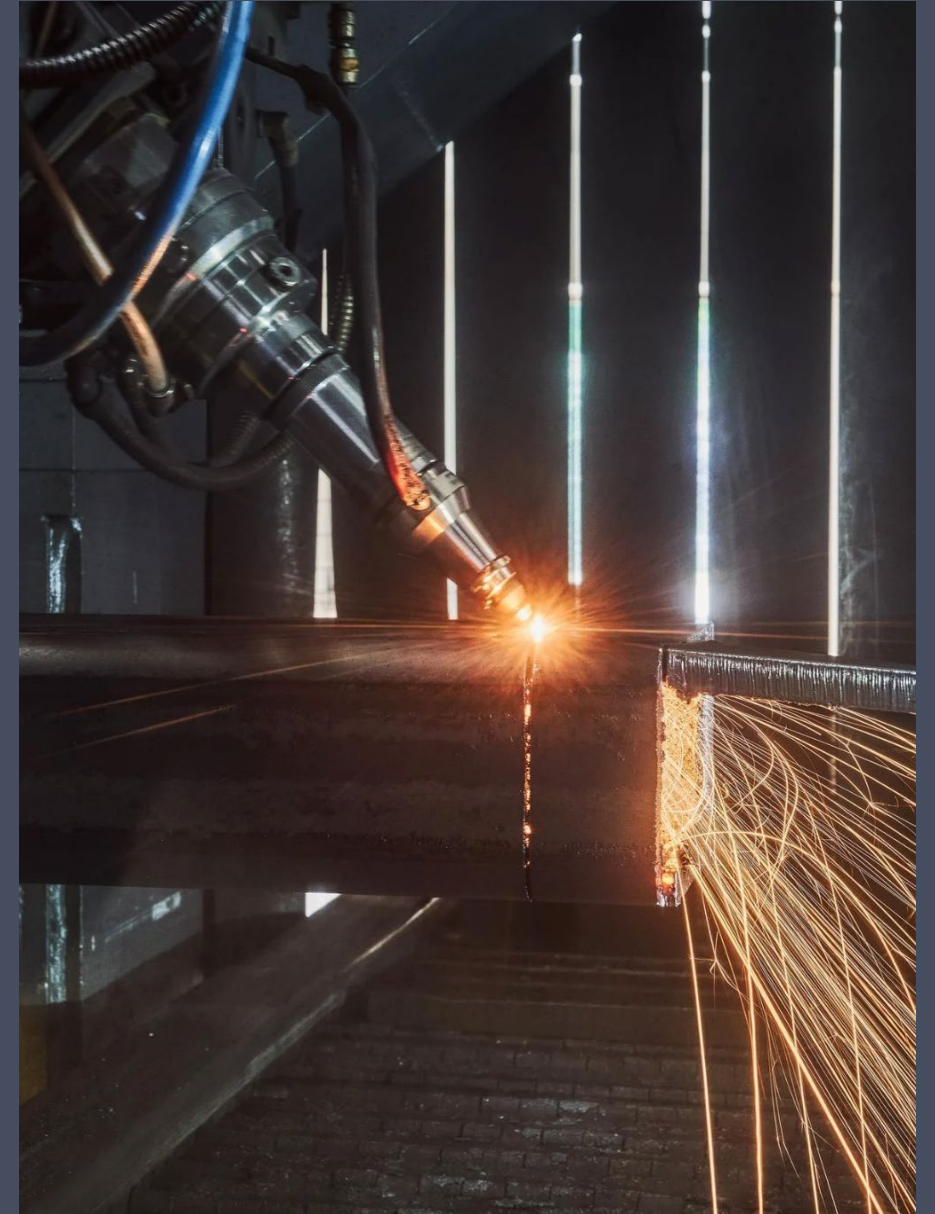
Market shares in Europe



Source: Eurometal, MSCI, local steel associations, management estimates.

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Key priority: Expanding our higher value-added and service center business

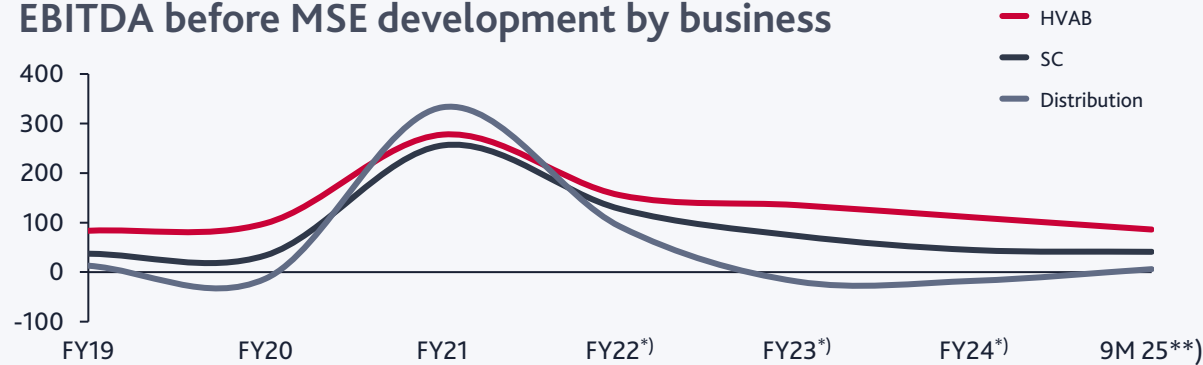
Lever towards increasing profitability while reducing underlying volatility

What is higher value-added business (HVAB) and service center business (SC)?

- HVAB: Metal products, which are extensively processed or fabricated before delivery to the customer, for instance with welding and 3D laser cutting systems
- SC: Multi-metal services, such as cutting-to-length and slitting

Why do we want to expand these businesses?

EBITDA before MSE development by business



- Especially HVAB with higher profitability as a result of high degree of product customization
- Longer-term contracts and lower dependence on volatile commodity price developments
- Higher barriers to entry for potential competitors compared to the distribution business, due to the need for specialized equipment, technical expertise and certifications

How do we achieve this?

Product & Service Portfolio Diversification

Strategic Partnerships

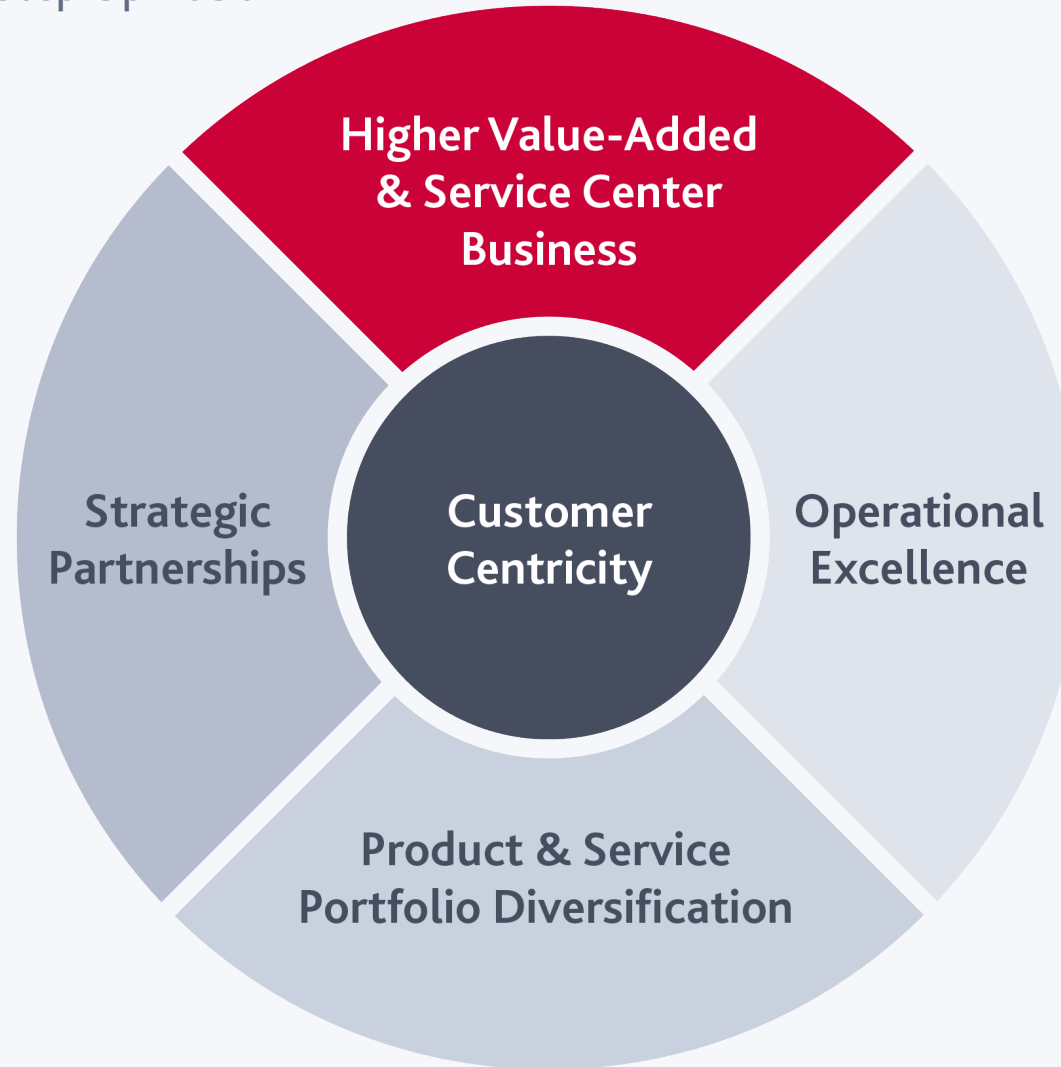
Operational Excellence

*) Continuing operations in accordance with IFRS 5.

**) Group excluding US distribution sites intended to be sold.

Klöckner & Co: Leveraging Strengths - Step Up 2030

Entering a new strategic chapter: Step Up 2030



Klöckner & Co: Leveraging Strengths - Step Up 2030

Entering a new strategic chapter: Step Up 2030



Our 2030 targets

Becoming the leading service center and metal processing company in North America and Europe, with one of the highest profitability levels in the industry

Sales growth
above market

Through the cycle
annual EBITDA in
the mid-three-
digit €m range

Through the cycle
EBITDA margin of
>5%

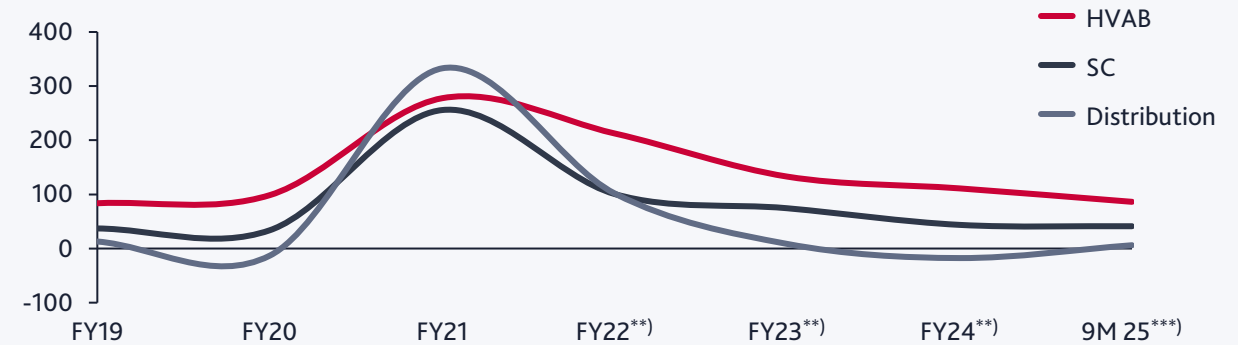
ROCE >10%

Developing from a steel distribution company to a metal processor

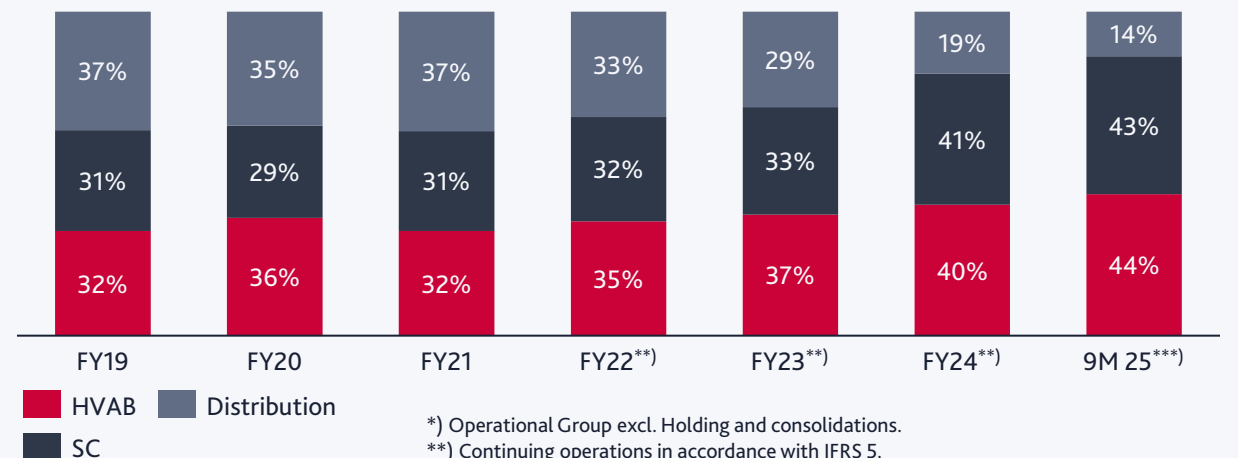
Adapting to the significantly altered business environments with sharpened strategic focus to ensure sustainable growth, mitigate risks and maintain competitiveness in dynamic market landscape

- Service center business and especially HVAB less dependent on steel price developments
- Achieved important milestones in order to increase profitability and resilience in recent past
 - Closed and integrated value accretive growth platform NMM
 - Acquired Industrial Manufacturing Services, Sol Components and Amerinox, increasing exposure to HVAB
 - Divested parts of European distribution business, reducing exposure to low-margin, cyclical commodity business significantly
 - Streamlined portfolio further by divesting Brazilian distribution business
 - Transformed distribution warehouses into HVAB centers by investing in state-of-the-art laser capacity and automated welding capabilities
 - Divested eight pure distribution sites in the US to set focus on higher value-added and service center business in the region

EBITDA before MSE^{*)} development by business



Sales split by business



Intensifying focus on higher value-added and service center business

Decisive milestones in the execution of our strategy “Klöckner & Co: Leveraging Strengths – Step up 2030”

United States

Divestment of eight distribution sites

- Announced intended sale of eight distribution sites from Kloeckner Metals Corporation
 - Seven distribution sites to Russel Metals
 - One distribution site to Service Steel Warehouse
- Agreed on a purchase price of approx. USD119m with Russel Metals based on NWC as of June 30, 2025, resulting in a book profit of over €20m
- Focused on eight distribution sites with marginal EBITDA contribution throughout the cycle
- Reducing net debt and exposure to cyclical commodity markets
- Developing the possibility to reallocate capital towards higher value-added and service center business
- Expecting closing in December 2025

Germany

Expanding defense and infrastructure footprint

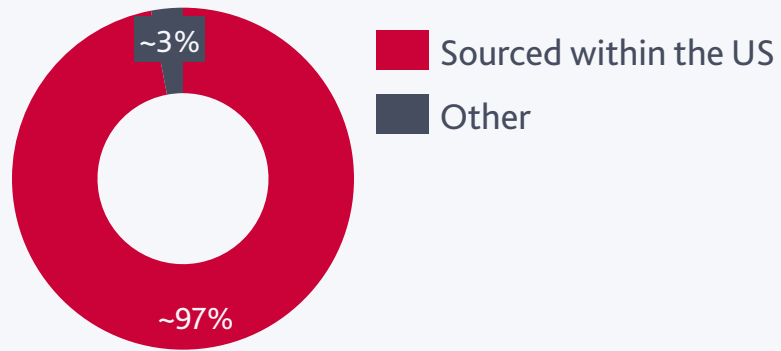
- Received official certification for processing armor materials for the German Federal Armed Forces in Kassel
- Complemented existing approval for Ambo-Stahl, after successful integration following acquisition at the beginning of the year
- Preparing for upcoming large-scale defense orders from across Europe by leveraging our competitive advantage

Local for local business in North America

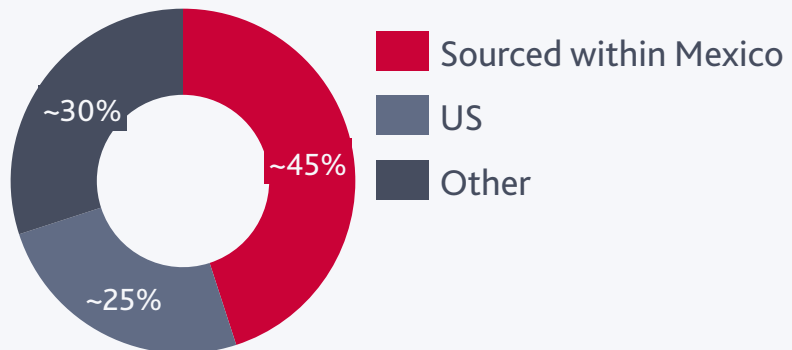
Benefiting from the ongoing nearshoring trend

Sourcing by region

US

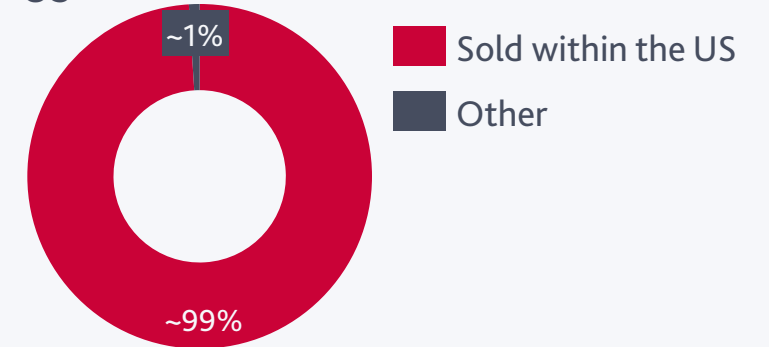


Mexico

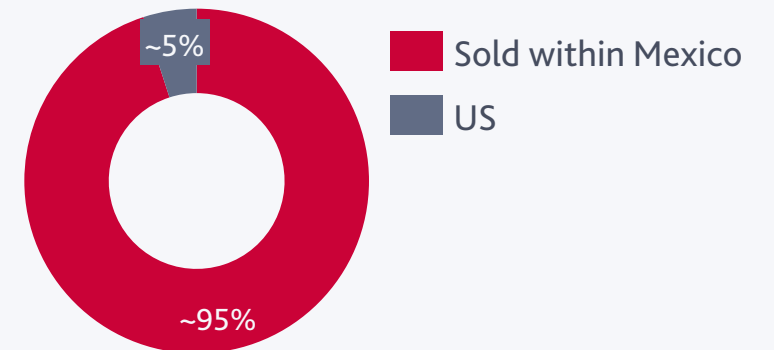


Sales by region

US



Mexico



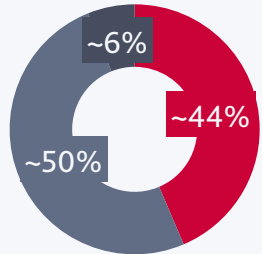
Local for local business in Europe

Limited direct impact of US tariffs as most sourcing and selling is done locally

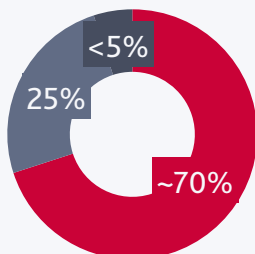
Sourcing by region

Germany

KMG

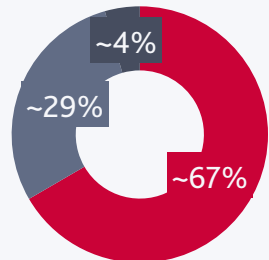


Becker



■ Sourced within Germany ■ EU ■ Non-EU

Switzerland

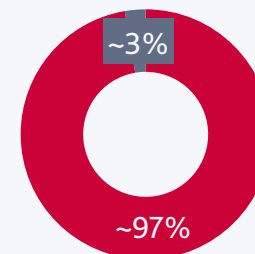


■ Sourced within Switzerland ■ EU ■ Non-EU

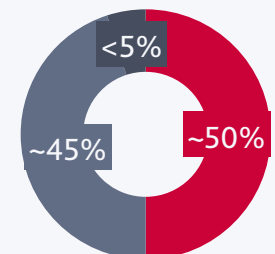
Sales by region

Germany

KMG

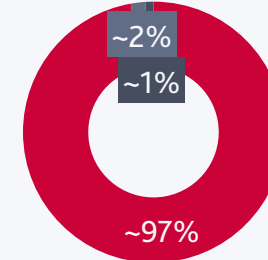


Becker



■ Sold within Germany ■ EU ■ Non-EU

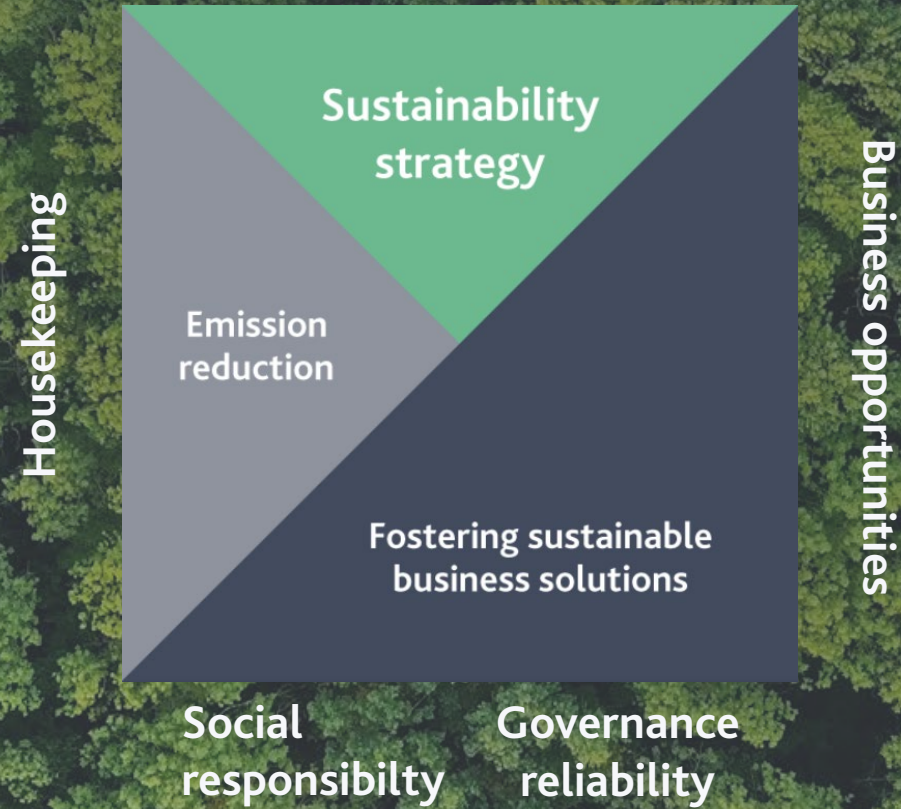
Switzerland



■ Sold within Switzerland ■ EU ■ Non-EU

Strategic perception of sustainability transformation

Significant opportunities from offering sustainable business solutions



What is Nexigen®?

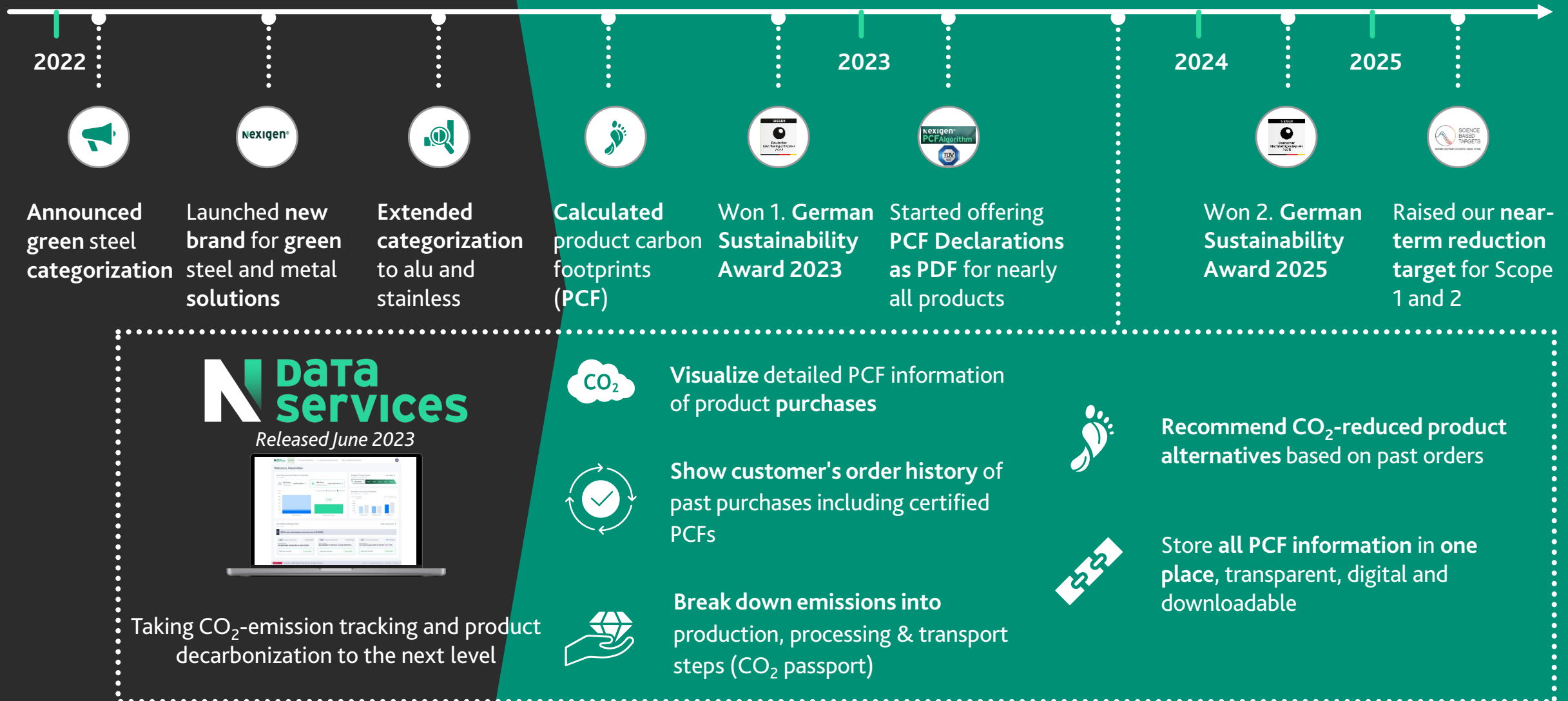
Our new brand for
green steel & metals solutions

Under Nexigen®, Kloeckner offers transparent, CO₂-reduced solutions in the area of materials, operations and logistics that help our customers establish sustainable value chains.

With Nexigen®, we support our partners in accelerating their green transformation and making their progress in sustainability visible.



Our Nexigen® timeline



Nexigen® PCF Algorithm at a glance



Transparency

... on the Individualized Product Carbon Footprints (PCF) of all purchased goods



Comprehensive

... complete emissions from cradle until the product reaches customers' entry gates



Certified and reliable

... externally certified calculation methodology by TÜV SÜD



Individualized and tailored

... to the specific purchased product



Fulfilling legal requirements

... of emissions accounting in the supply chain

Our ambitious climate targets

Our net zero carbon targets have been approved in the regular process as science-based targets by the Science Based Targets initiative (SBTi)



kloeckner takes
action 2040 

Scope 1 & 2

Own direct and
indirect emissions

62.5% reduction
by 2030

Net zero by 2040

Scope 3

Under direct
influence

50% reduction
by 2030

Net zero by 2040

Scope 3

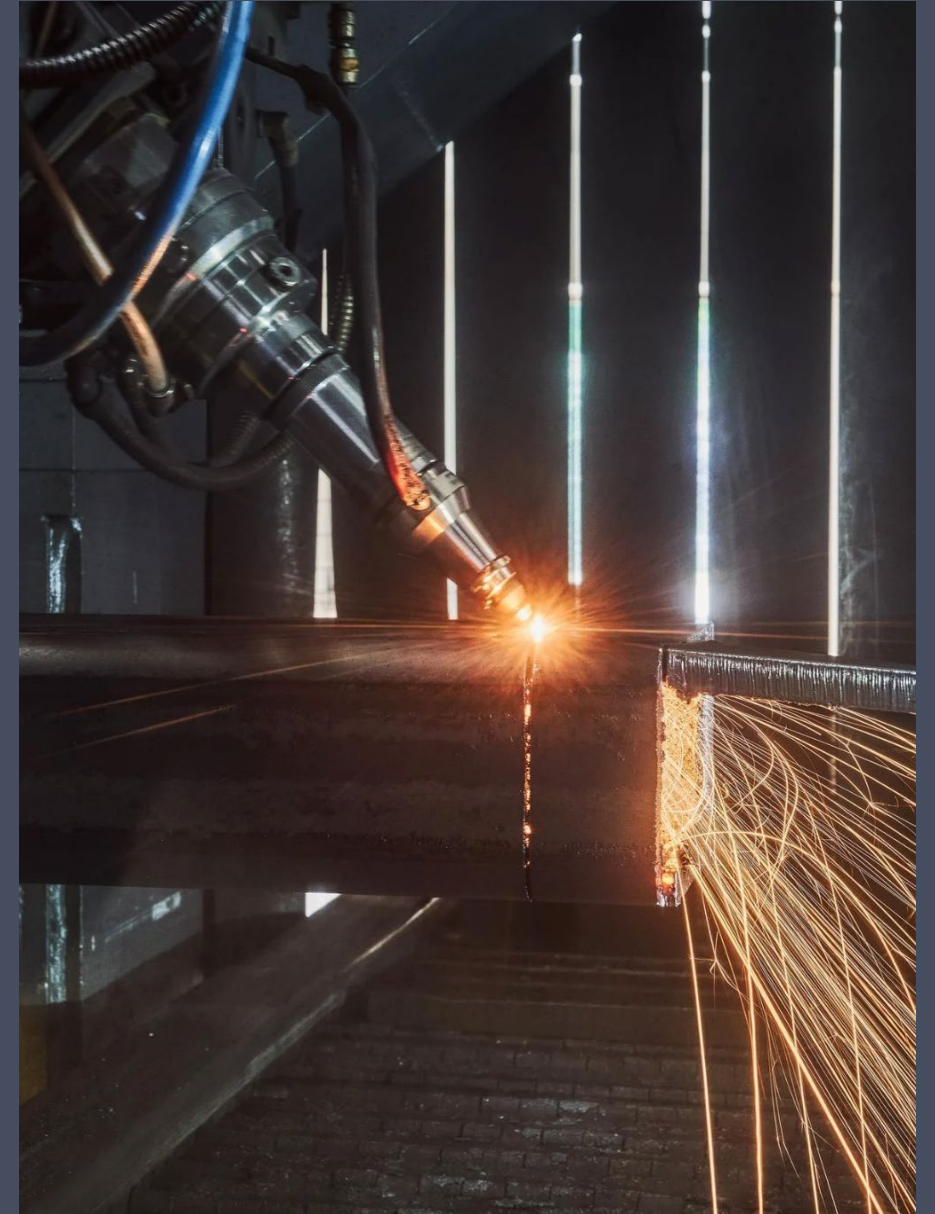
Not under direct
influence

30% reduction
by 2030

Net zero by 2050

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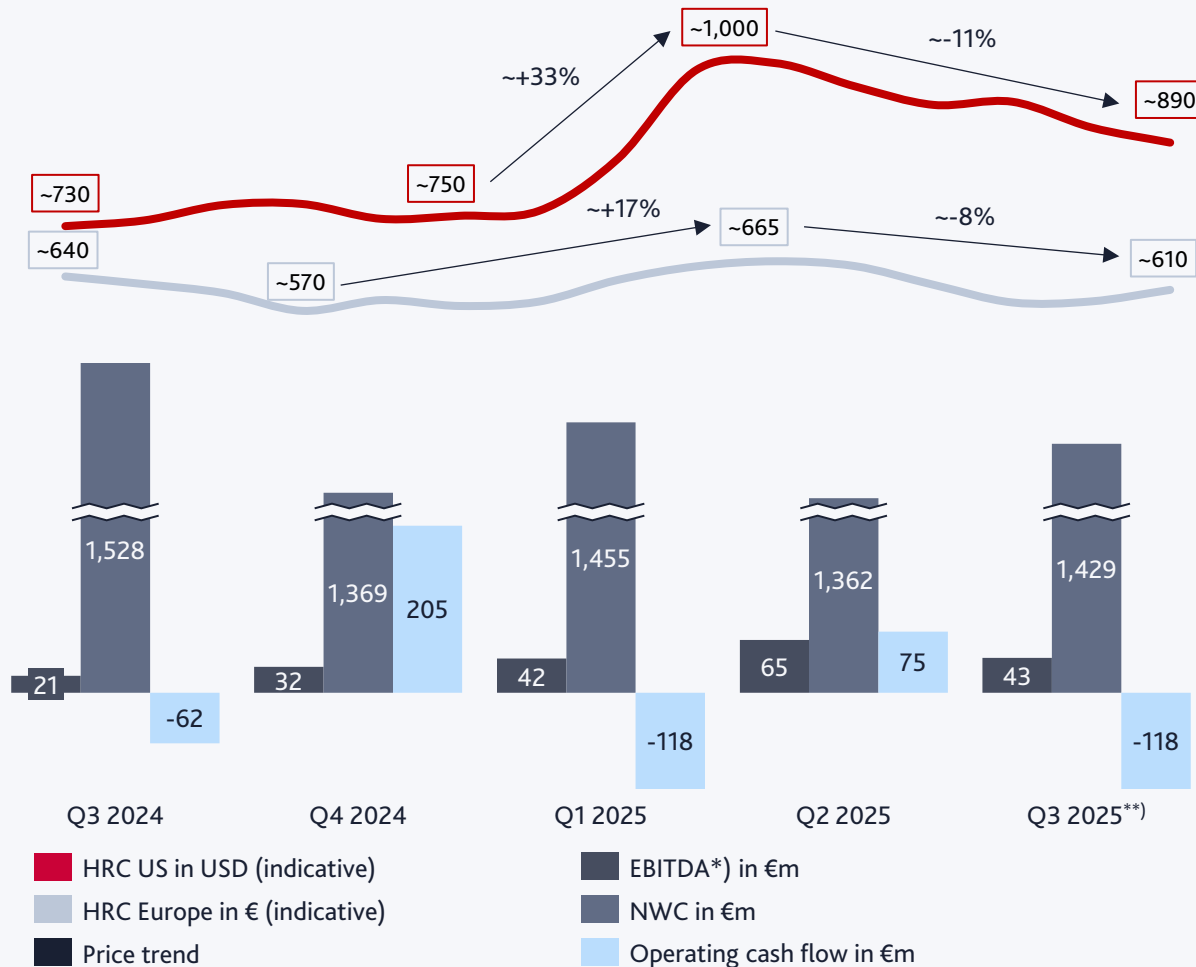
Highlights of Q3 2025

	Q3 2025	Q3 2024	Delta	
Shipments (Tto)	1,144	1,122	+1.9%	Slight increase on Group level driven by continued positive development at Kloeckner Metals Americas
Sales (€m)	1,609	1,646	-2.2%	Slight decrease yoy despite positive shipments development as a result of lower average price level
Gross profit (€m)	295	262	+12.9%	Considerable increase yoy; gross profit margin also increased yoy
EBITDA ^{*)} (€m)	43	21	+22	EBITDA more than doubled; Kloeckner Metals Europe with first positive EBITDA contribution since 2023
Oper. CF (€m)	-118	-62	-56	Negative OCF mainly due to a temporary net working capital increase
Net financial debt (€m)	1,003	872	+131	Increase yoy mainly driven by negative OCF

^{*)} Before material special effects.

Our net working capital management

Generated solid EBITDA^{*)} in the third quarter in line with guidance



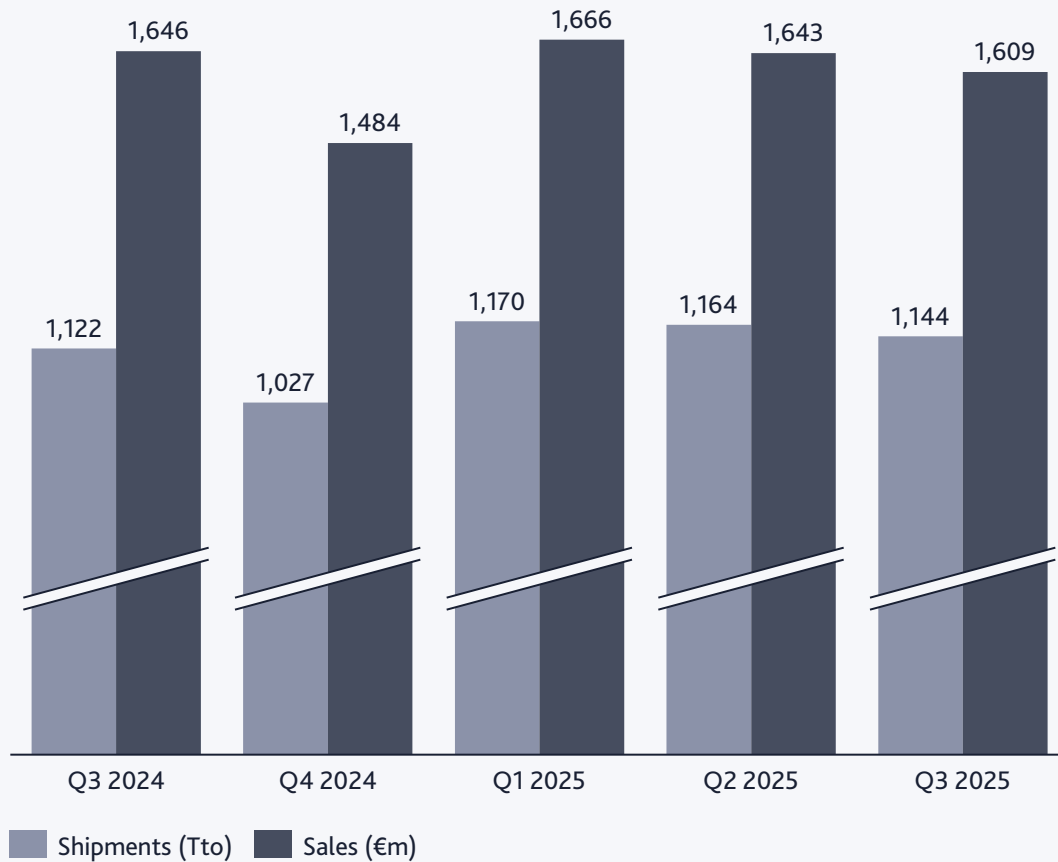
- Achieved EBITDA^{*)} of €43m in Q3 2025 and €150m in 9M 2025; both a considerable increase yoy
- Despite negative OCF of €118m in Q3 2025, we continue to expect a significantly positive operating cash flow for FY 2025
- Strategy execution continues to progress, focusing on our higher value-added and service center business with increased profitability
- Continuing to leverage our extensive expertise in automation and digitalization by increasing the number of digital quotes by 8.9% yoy in 9M 2025

^{*)} Before material special effects.

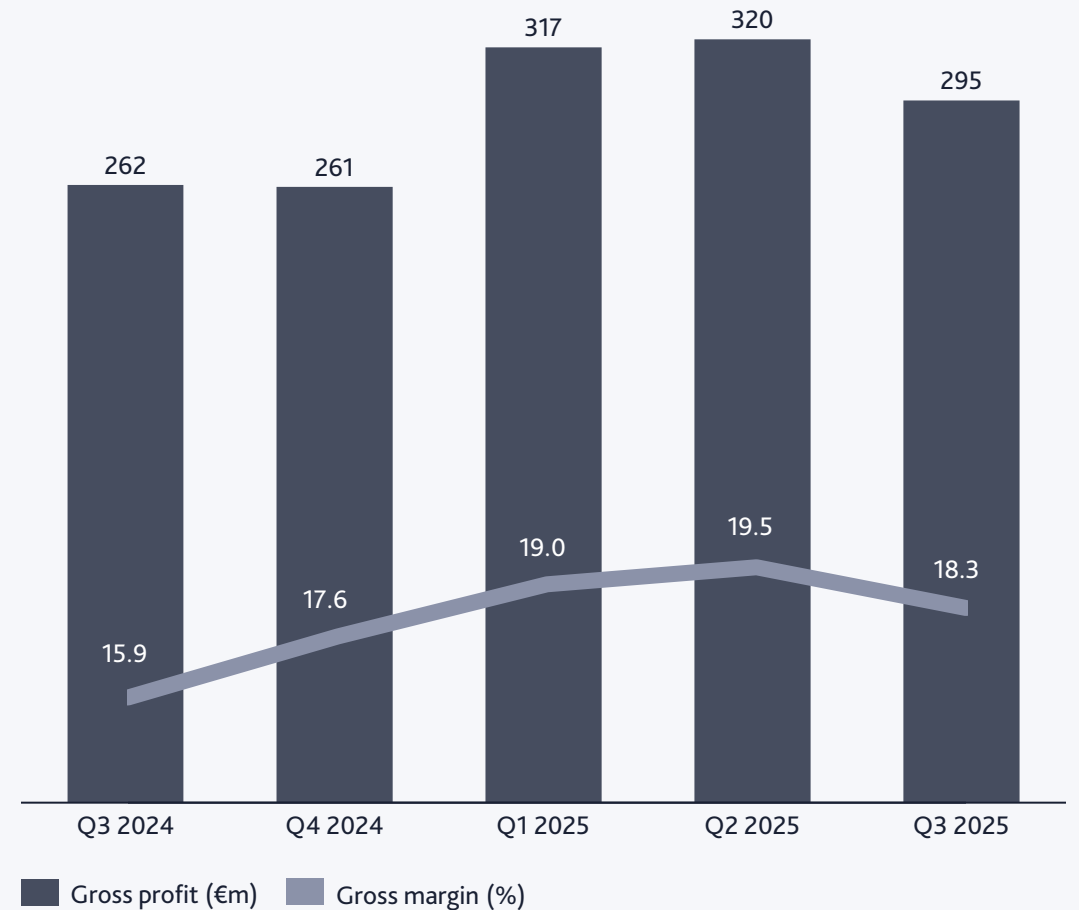
^{**)} NWC Q3 2025: Not included net working capital from eight US distribution sites intended to be sold amounting to €68m.

Shipments, sales and gross profit development

Shipments & sales

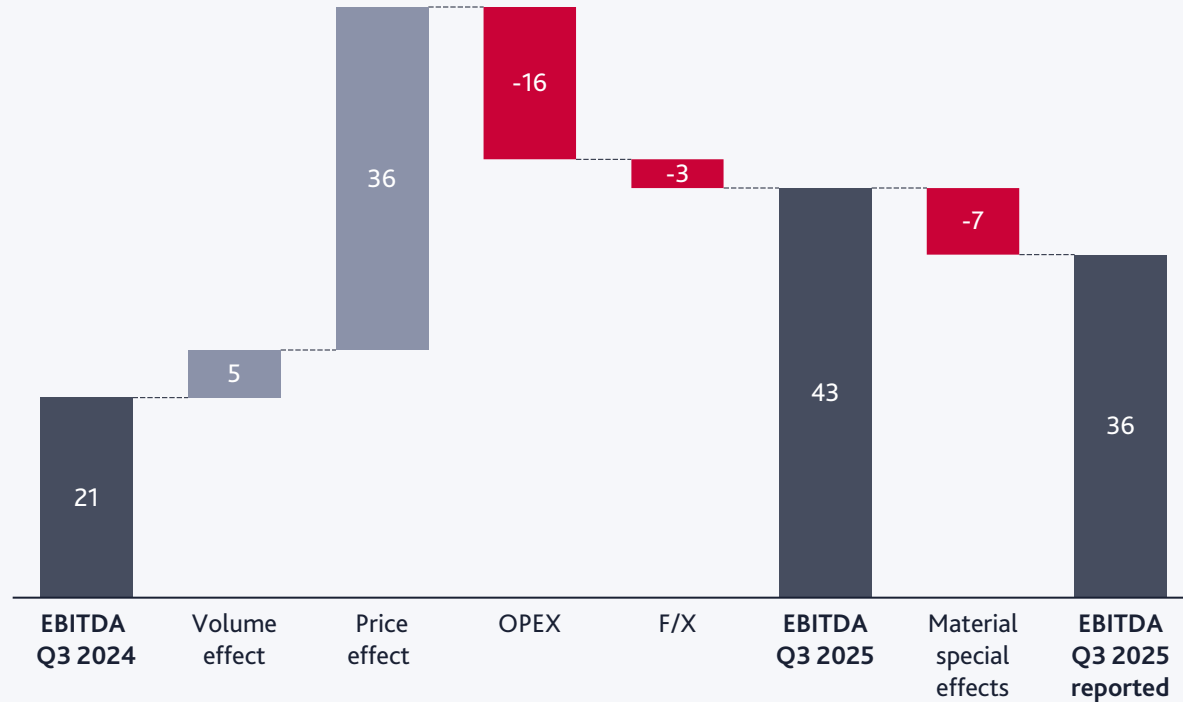


Gross profit & gross profit margin



EBITDA development

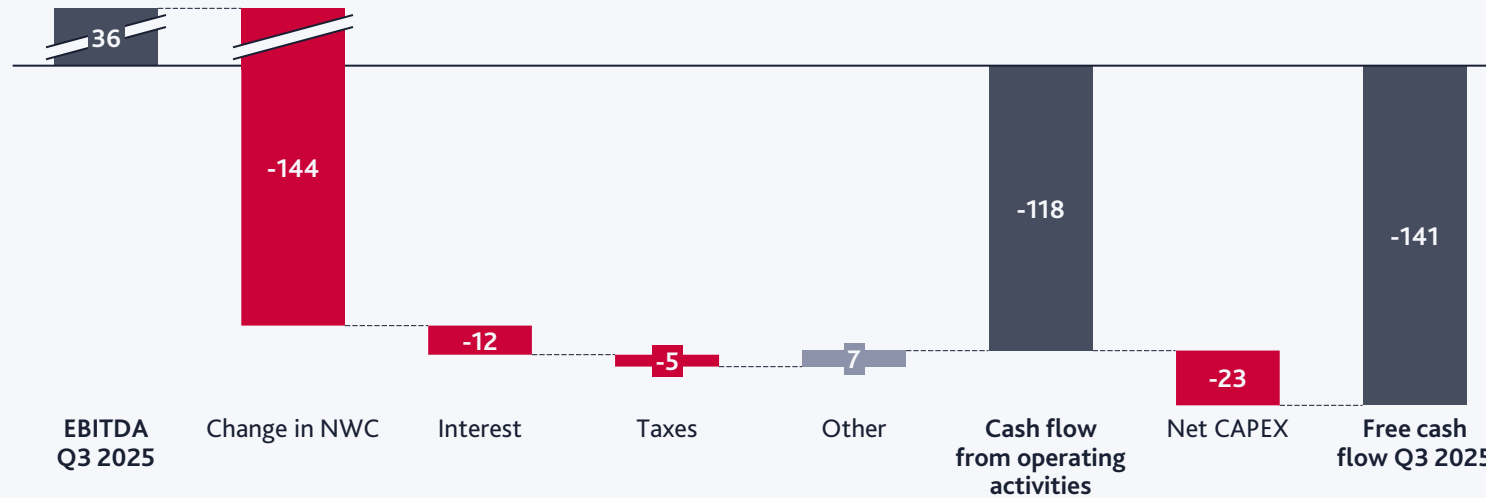
EBITDA (€m) in Q3 2025



- EBITDA before material special effects in Q3 2025 of €43m
- Positive volume effect of €5m and price effect of €36m yoy
- OPEX higher by €16m yoy
- Negative F/X effects of €3m yoy
- Material special effects mainly relate to restructuring initiatives

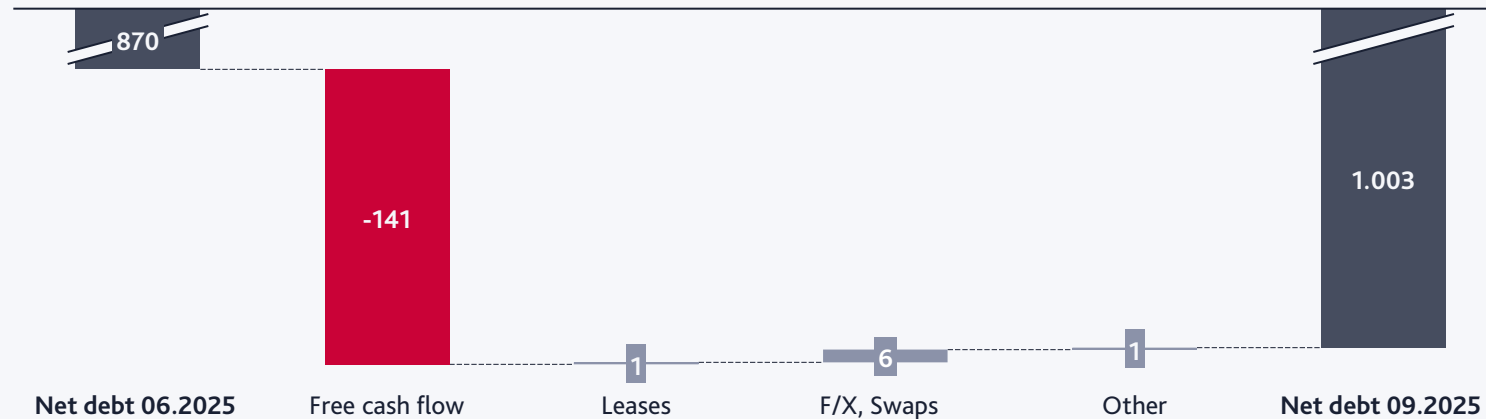
Cash flow and net debt development

Cash flow Q3 2025 (€m)



- EBITDA reported of €36m
- Temporary net working capital increase of €144m
- Negative cash flow from operating activities of €118m
- Net CAPEX of €23m
- Free cash flow accordingly negative at €141m

Net financial debt 06.2025 vs 09.2025 (€m)

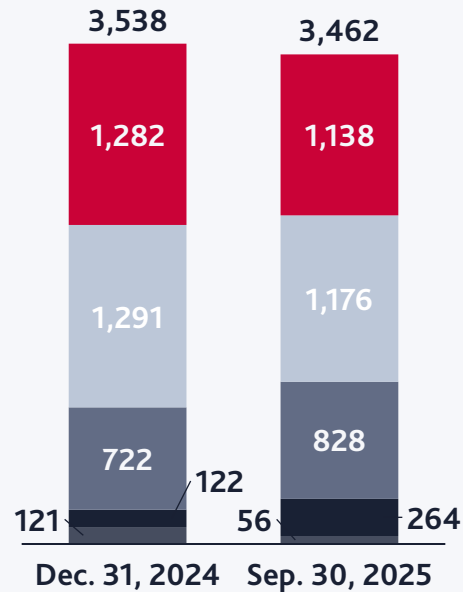


- Net financial debt increased from €870m to €1,003m
- Leasing decreased by €1m
- Positive F/X translation effects of €6m

Balance sheet development

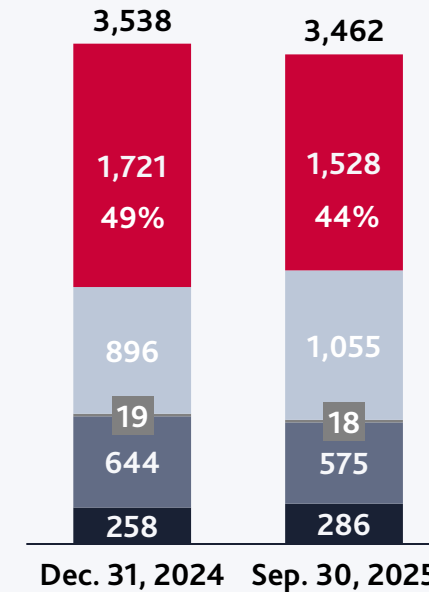
Equity ratio of 44%, gearing^{*)} of 66% and leverage of 5.5x

Assets (€m)



■ Non-current assets ■ Trade receivables<sup>**) ■ Liquidity
■ Inventories ■ Other current assets</sup>

Equity & Liabilities (€m)



■ Equity ■ Pensions ■ Other liabilities
■ Financial liabilities ■ Trade payables^{***)}

^{*)} Gearing = Net financial debt / (Consolidated equity ./. non-controlling interests ./. goodwill resulting from acquisitions subsequent to May 23, 2024).

^{**)} Incl. contract assets and supplier bonus receivables.

^{***)} Incl. contract liabilities and advance payments received.

Maturity profile

Facility (€m)	Committed Sep 30, 2025	Drawn amount	
		Sep 30, 2025	Dec 31, 2024
Syndicated Loan	350	192	173
ABS Germany ¹⁾	100	65	30
ABL USA	554	420	375
ABL Mexico	98	77	48
Syndicated Loan CH	214	144	85
Other Bilaterals	26	26	40
Leases	136	136	149
Total Debt	1,478	1,060	901
Cash		56	121
Net Debt		1,003	780

1) After renewal in July 2025 (incl. reduction of facility size from €300m to €100m).

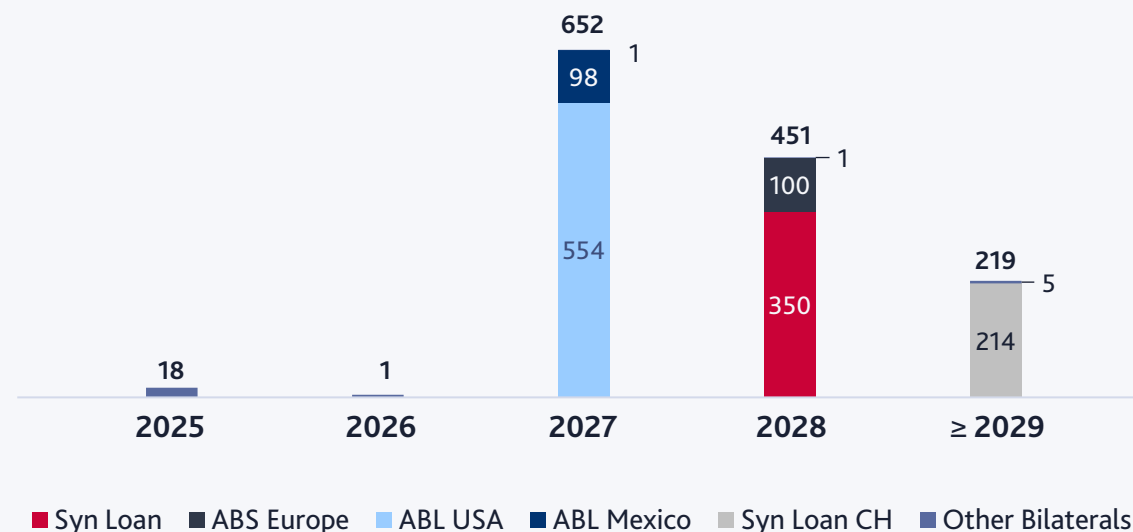
2) Equity attributable to shareholders of Klöckner & Co SE less goodwill from business combinations subsequent to May 23, 2024.

3) Net debt as reported/Adjusted equity.

4) Net debt as reported/LTM EBITDA before material special effects.

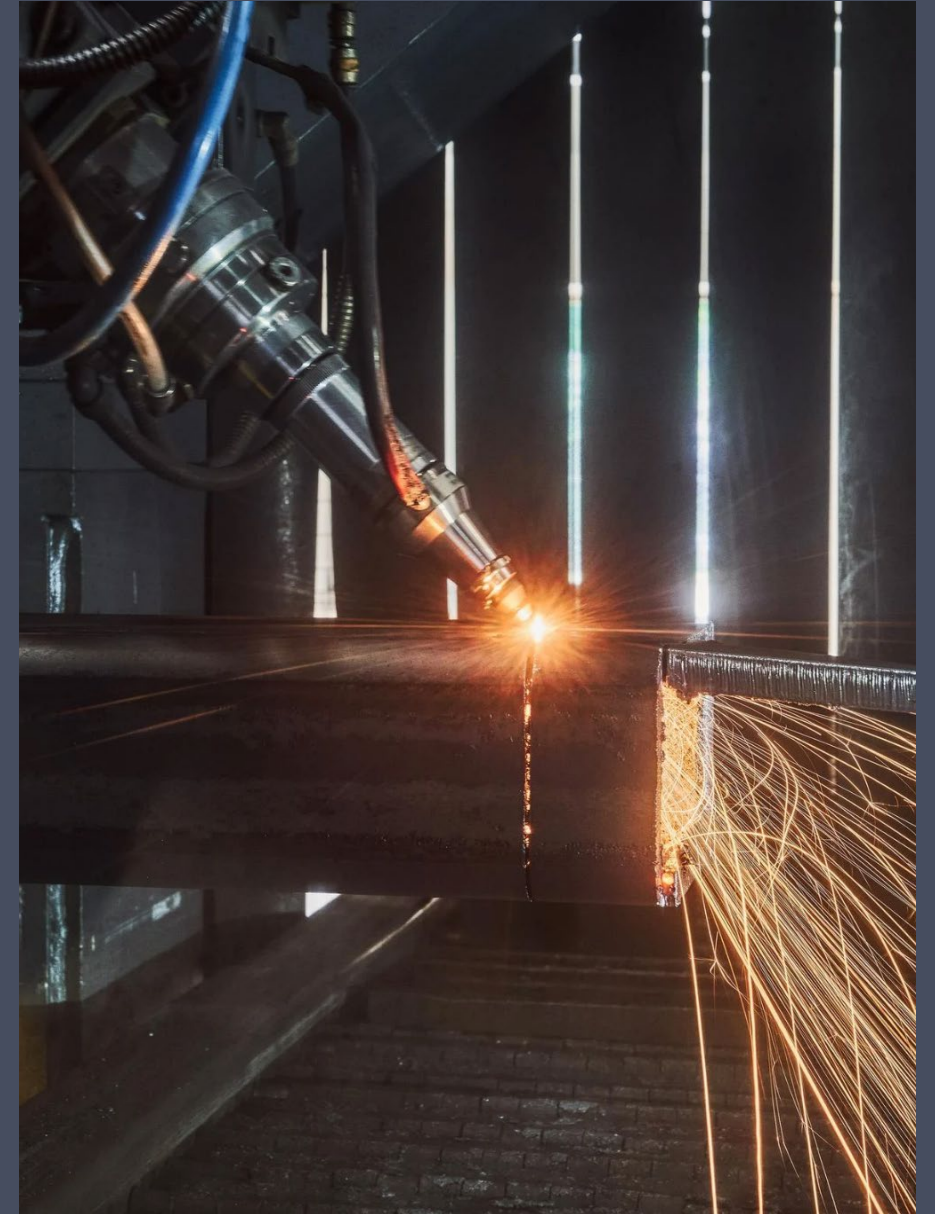
€m	Sep 30, 2025
Adjusted equity ²⁾	1,518
Net Debt	1,003
Gearing ³⁾	66%
Leverage ⁴⁾	5.5x

Maturity profile (excl. Leases) in €m, Sep 30, 2025



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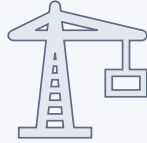
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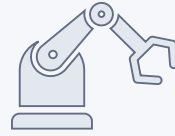
Region specific business outlook 2025



Real steel
demand



Construction
Industry



Manufacturing,
Machinery &
Mech. Eng



Transportation



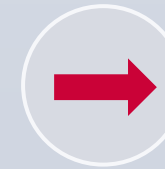
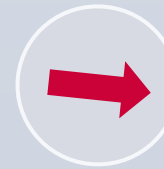
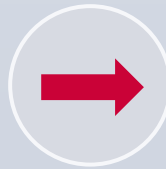
Household &
Commercial
Appliances



Energy
Industry

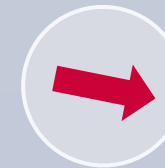
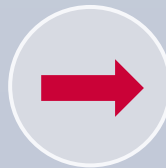
North America

0% to +1%



Europe

-1% to 0%



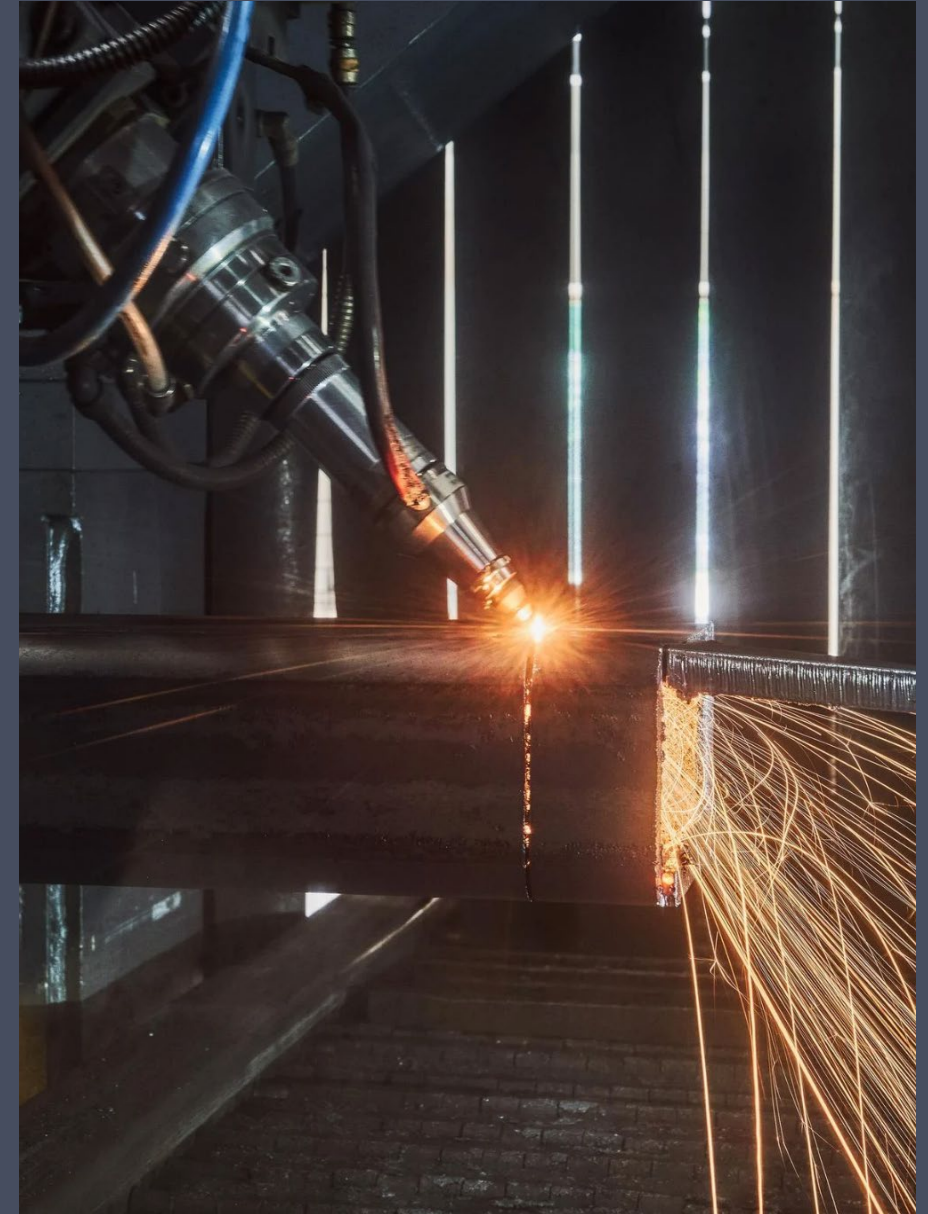
Outlook



- EBITDA before material special effects expected to come in between €170-240m
- Expecting significantly positive operating cash flow

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Quarterly and FY results

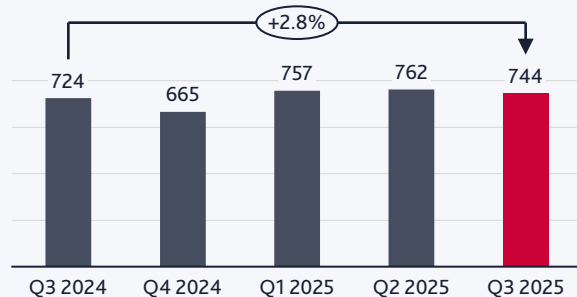
(€m)	Q3 2025	Q2 2025	Q1 2025	Q4 2024*)	Q3 2024*)	Q2 2024*)	Q1 2024*)	Q4 2023*)	Q3 2023*)	Q2 2023*)	Q1 2023*)	FY 2024*)	FY 2023*)	FY 2022*)	FY 2022	FY 2021	FY 2020
Shipments (Tto)	1,144	1,164	1,170	1,027	1,122	1,164	1,139	1,026	1,091	1,044	1,087	4,453	4,248	4,193	4,629	4,881	4,873
Sales	1,609	1,643	1,666	1,484	1,646	1,765	1,737	1,606	1,756	1,754	1,840	6,632	6,957	8,337	9,379	7,441	5,130
Gross profit	295	320	317	261	262	294	297	269	282	296	311	1,113	1,157	1,328	1,563	1,893	1,047
% margin	18.3	19.5	19.0	17.6	15.9	16.6	17.1	16.7	16.0	16.9	16.9	16.8	16.6	15.9	16.7	25.4	20.4
EBITDA bef. material special effects	43	65	42	32	21	42	42	17	44	65	65	136	190	355	417	848	111
Material special effects	-7	-3	-23	-16	-8	0	-5	-5	0	0	5	-27	0	52	64	-30	-59
EBITDA rep.	36	63	18	16	13	42	37	12	44	65	70	109	190	407	481	879	52
% margin	2.2	3.8	1.1	1.1	0.8	2.4	2.2	0.7	2.5	3.6	3.8	1.6	2.7	4.9	5.1	11.8	1.0
EBITDA rep. (curr. eff.)	-4	-3	0	0	0	3	0	-2	4	0	-4	3	-3	30	31	-16	1
EBIT	6	33	-12	-19	-17	11	5	-29	15	38	43	-20	66	299	348	754	-93
Income from Investments	0	-2	1	0	0	-2	1	0	-1	0	-2	-2	-4	6	6	11	0
Financial result	-12	-11	-12	-15	-16	-15	-17	-18	-12	-8	-8	-62	-46	-34	-34	-17	-30
EBT	-5	19	-23	-34	-33	-5	-11	-47	1	29	34	-83	16	270	319	748	-124
Income taxes	-7	-17	-5	-57	4	-13	3	12	-4	-14	-10	-62	-16	-57	-60	-119	9
Net income	-13	2	-28	-91	-29	-18	-8	-35	-3	15	24	-146	0	213	259	629	-114
Minority interests	1	0	0	0	0	0	0	0	0	0	0	1	1	6	6	10	2
Net income KCO	-13	2	-28	-91	-29	-18	-8	-35	-3	15	23	-147	-1	207	253	619	-116
EPS basic (€)	-0.13	0.02	-0.28	-0.91	-0.29	-0.18	-0.08	-0.36	-0.04	0.15	0.23	-1.47	-0.01	2.08	2.54	6.21	-1.16
EPS diluted (€)	-0.13	0.02	-0.28	-0.91	-0.29	-0.18	-0.08	-0.36	-0.04	0.15	0.22	-1.47	-0.01	1.90	2.32	5.58	-1.16
NWC	1,429	1,362	1,455	1,369	1,528	1,506	1,540	1,489	1,865	1,696	1,735	1,369	1,489	1,789	1,789	1,813	967
Net debt	1,003	870	914	780	872	779	790	775	923	596	539	780	775	584	584	762	351

*) Continuing operations in accordance with IFRS 5.

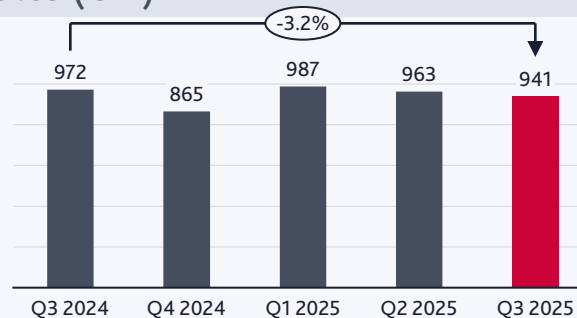
Segment performance

KM Americas

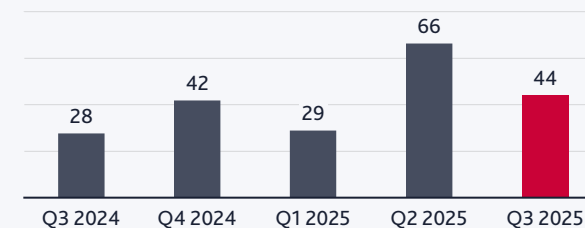
Shipments (Tto)



Sales (€m)

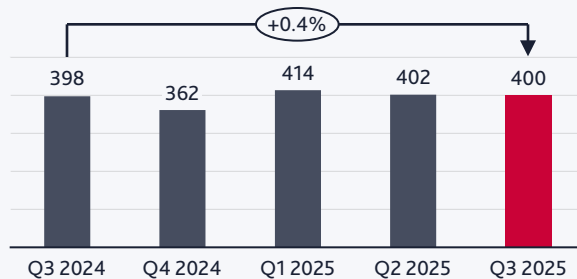


EBITDA^{*)} (€m)

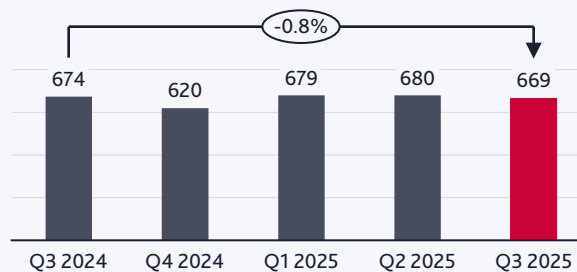


KM Europe

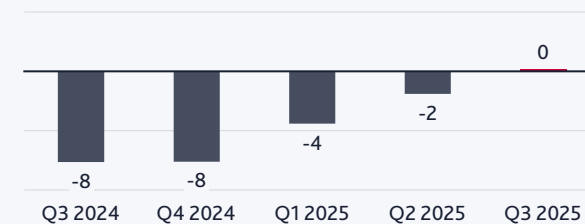
Shipments (Tto)



Sales (€m)



EBITDA^{*)} (€m)



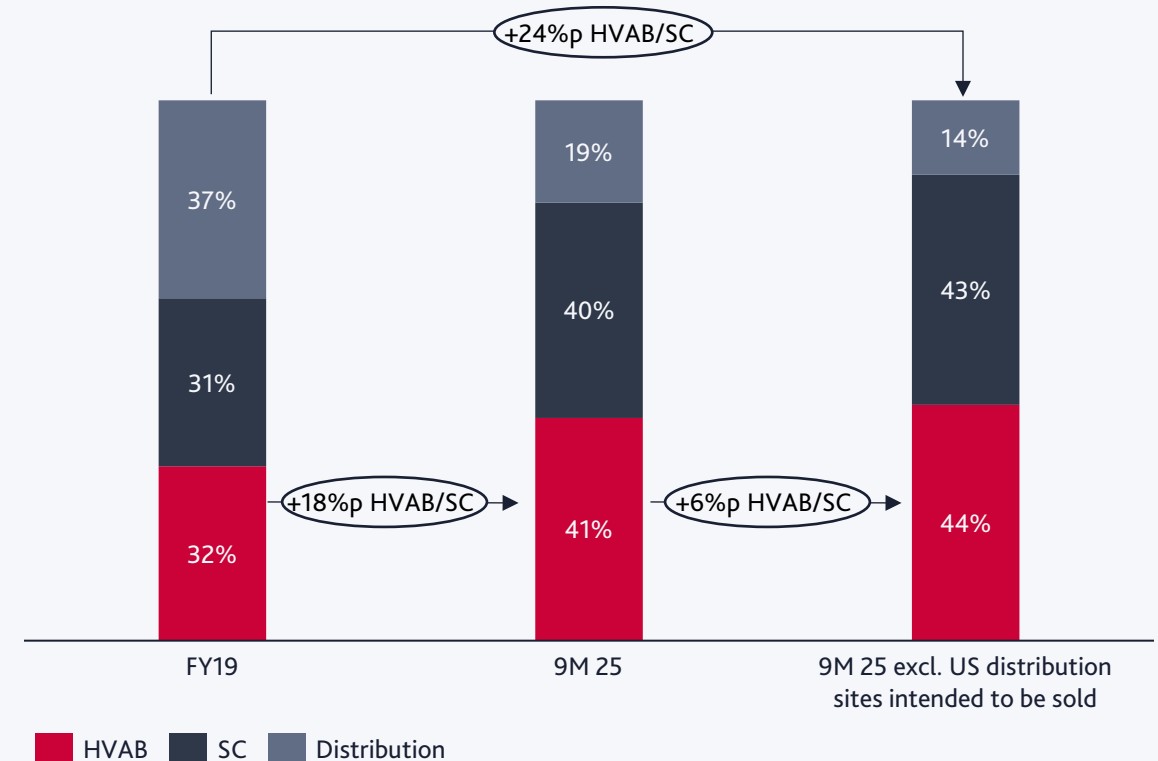
^{*)} Adjusted for material special effects in KM Europe and in KM Americas.

Positioning for higher profitability and sustainable growth

Recent achievements on our journey towards becoming the leading metal processor and the leading service center company in North America and Europe

- Improved earnings profile by prioritizing businesses with higher profitability and lower volatility
 - Acquired NMM, IMS, Sol Components and Amerinox in North America to strengthen profitability and capitalize on growth potential
 - Divested parts of the European distribution business to lower exposure to steel price developments and reduce volatility of our results
 - Agreed to sell eight distribution sites in the US with low EBITDA contribution throughout the cycle to optimize our portfolio and create the opportunity to reallocate resources to higher-growth opportunities
- Complemented portfolio optimization by transforming selected distribution warehouses into HVAB centers

Sales split by business





Strengthening our focus on strong future industries

Enhancing manufacturing expertise and industry focus across Europe and North America

Germany

- Acquired Ambo-Stahl in Cologne in mid-2025 to enhance capabilities in specialized steel processing
- Strengthened our presence in the sectors of defense and infrastructure where growing demand is expected
- Conducted first investment in order to expand our capabilities and capacities, enabling us to leverage the acquisition and benefit from increased defence spending

United States

- Expanded our manufacturing capabilities with the acquisition of Haley Tool & Stamping near Nashville, Tennessee
- Enhancing our presence in Tennessee, creating operational synergies with nearby facilities
- Improving our operational efficiency through access to advanced stamping presses and in-house tooling capabilities
- Supporting growth in automotive, aerospace and industrial manufacturing

Pressing ahead with Group strategy

Becoming the leading service center and metal processing company

North America

Expanded electrical steel capacity

- Invested to expand electrical steel capacity to meet significant demand overhang for transformer cores & electrical steel slit coil in North America
- Built a new state-of-the-art fabrication and service center, expanding CRGO processing, slitting and transformer core fabrication capacity
- Enabling us to serve customers in electrical grid infrastructure, renewable energy and data centers end markets
- Benefiting from expected substantial growth opportunities
- Fully operational in Q3 2025

DACH-region

Extended our building installation value chain via Simfloc acquisition

- Acquired Simfloc AG in Switzerland, a specialist in pre-wall installation to extend our building installation value chain
- Established market position as Switzerland's leading one-stop shop for prefabrication, now offering comprehensive solutions from planning and modelling to production and installation



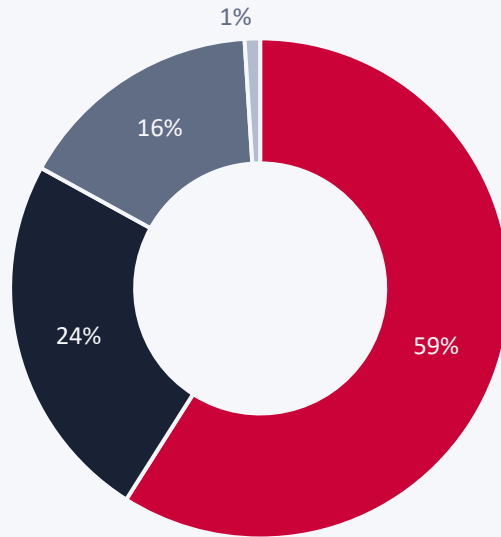
Leveraging competitive advantage in North America

Invested in aluminum flat-rolled processing facility on the campus of Aluminum Dynamics LLC

- Building 200,000-square foot facility, strategically located, with an annual capacity of up to 250,000 tons
- Supporting long-term collaboration with ADL's parent company, Steel Dynamics Inc. (SDI)
- Expanding and improving our higher value-added product and toll processing portfolio to capture profitable business, and reduce exposure to steel price volatility, fully aligned with corporate strategy
- Enabling us to accelerate growth in our automotive and industrial segments
- Supporting our sustainability goals by processing ADL's energy-efficient, CO₂-reduced aluminum products
- Ramp-up planned for Q4 2026, offering room for additional growth

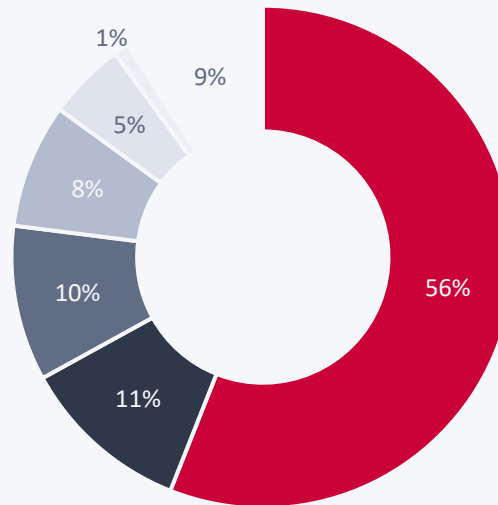
Sales by markets, products and industries

Sales by markets



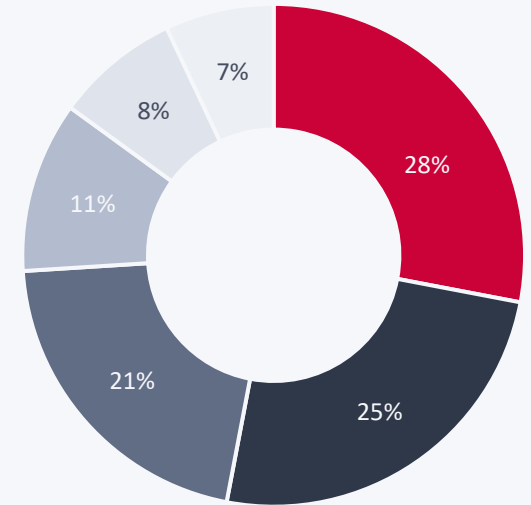
- North America
- Germany/Austria
- Switzerland
- Other

Sales by products



- Flat products
- Long products
- Aluminum
- Stainless Steel
- Tubes
- Quality Steel
- Other

Sales by industries



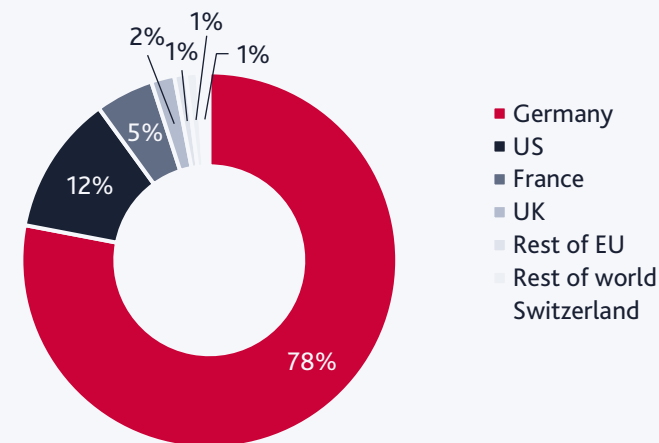
- Construction
- Manufacturing, Machinery, Mechanical Engineering
- Transportation
- Appliances and Consumer Goods
- Metal Distribution & Other
- Metal Transforming

As of December 31, 2024. Continuing operations.

Current shareholder structure

Geographical breakdown of identified institutional investors

- Around 99% of investors identified in December 2024
- Identified institutional investors account for 60%
- German investors incl. retail dominate
- Retail shareholders represent 26%



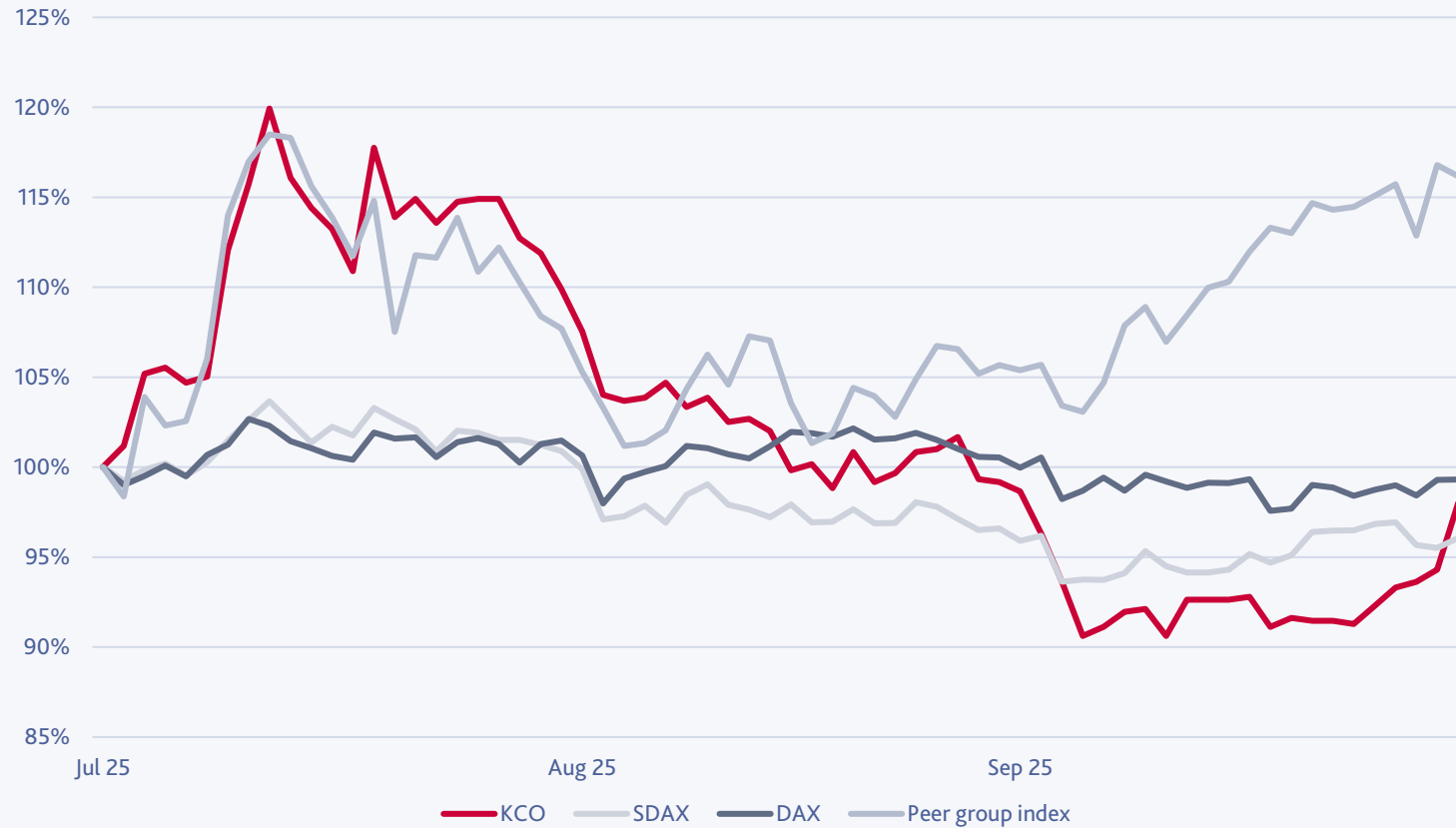
As of December 2024

Voting Rights Announcements according to WpHG (Security Trading Act^{*)})

Date of publication	Subject to compulsory notification	Portion of voting stock
05/02/2024	Swoctem GmbH / Friedhelm Loh	41.53%
13/03/2025	Rossmann Beteiligungs GmbH	5.95%
04/11/2022	The Goldman Sachs Group, Inc.	4.99%
01/12/2022	Dimensional Holdings Inc.	3.01%

^{*)} The table lists all shareholders holding 3 % or more voting rights in Klöckner & Co SE due to the most recent voting rights notifications as of November 24, 2025 (Section 33 German Securities Trading Act (WpHG) respectively section 21 WpHG former version). Apart from the voting rights held by the shareholder itself, also voting rights attributed to him pursuant to section 34 WpHG (respectively section 22 WpHG former version) are included in the calculation of the share of voting rights. The table only contains the respective parent company being subject to the notification obligation, even if it made a notification also on behalf of any of its subsidiaries. Financial instruments according to Section 38 WpHG are not included in the table.

Share performance in Q3 2025



- After a positive start, the share price of Klöckner & Co reached its highest level of €7.16 on July 10
- After that, the share price declined, reaching its lowest level of €5.41 on September 3 and again on September 9
- It went out of trading at €5.78 on September 30

Companies peer group index: thyssenkrupp, Salzgitter, ArcelorMittal, Voestalpine, Reliance, Ryerson, Olympic Steel, Worthington Steel

Dividend policy

In general, Klöckner & Co SE follows a dividend policy of distributing 30% of net income before special items. Given the volatility of our business model, a sustainable dividend payment cannot be guaranteed. If there is a possibility of dividend distribution, we will pay it for the benefit of our investors.

- Compliance with the dividend policy of €0.80 per share for the years 2006 and 2007
- Suspension of the dividend policy for the financial year 2008 in view of the beginning of the Euro crisis and no dividend payment
- Due to earnings no dividend payment in 2009
- Inclusion of our general dividend policy in financial year 2010 with a dividend of €0.30 per share

- Due to earnings-related reasons, no dividend payment in 2011, 2012, 2013 and 2015
- Full distribution of net profit for the financial year 2014
- Dividend payment of €0.20 per share in 2016 and €0.30 per share for the 2017 and 2018 fiscal year
- No dividend payment due to losses in 2019 and 2020
- Record dividend of €1.00 for the financial year 2021
- Dividend payment of €0.40 per share for the financial year 2022
- Dividend payment of €0.20 per share for the financial year 2023 and 2024

Dividend payment per share

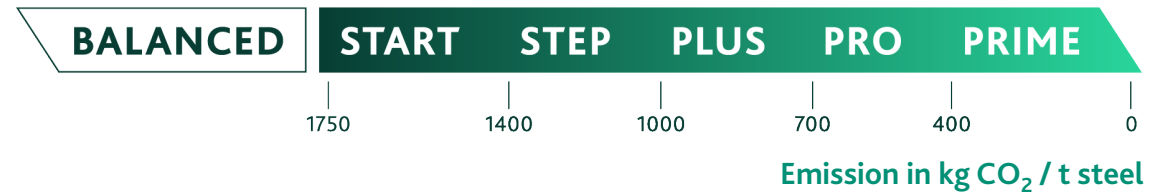
2006	2007	2008 2009	2010	2011 2013	2014	2015	2016	2017	2018	2019 2020	2021	2022	2023	2024
€0.80	€0.80	-	€0.30	-	€0.20	-	€0.20	€0.30	€0.30	-	€1.00	€0.40	€0.20	€0.20



NEXIGEN® STEEL CATEGORIZATION

Six categorizations for transparent carbon emissions

We have developed a categorization for CO₂-reduced steel so that customers can directly see the carbon footprint of their purchased product.



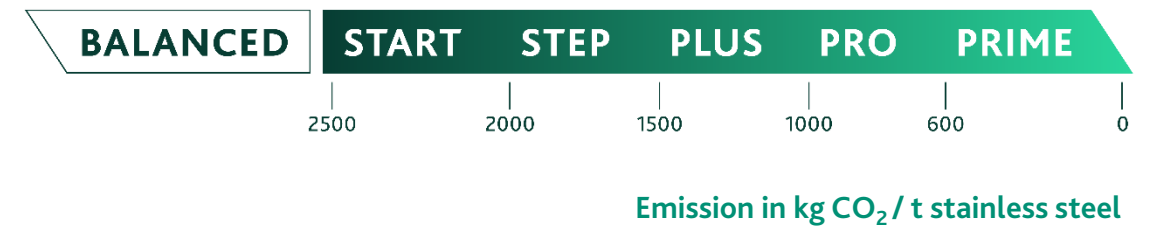
LEADING THE SUSTAINABILITY TRANSFORMATION

- ✓ Methodology along international standards
- ✓ No offsetting included in CO₂ load categorization (compensation data as add-on)
- ✓ Emissions from raw material to production
- ✓ Separate category for “balanced” green steel

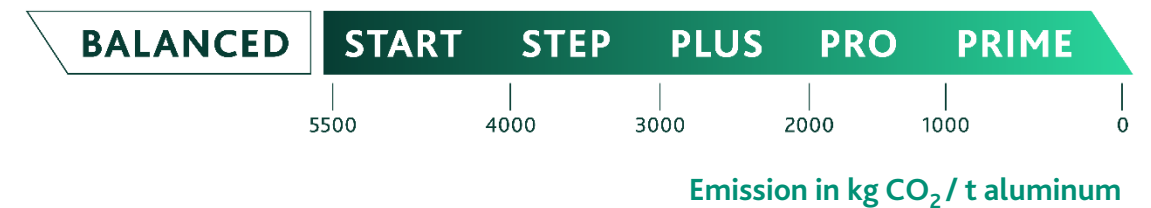


A comprehensive approach Nexigen® categorizations for stainless steel & aluminum

Stainless Steel



Aluminum



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🌐 www.kloeckner.com

Financial calendar

March 11, 2026

Annual Financial Statements 2025

May 6, 2026

Q1 quarterly statement 2026

May 20, 2026

Annual General Meeting 2026

August 5, 2026

Half-yearly financial report 2026

November 4, 2026

Q3 quarterly statement 2026