

# Quarterly Statement

## Q1 2026

January 1, 2026 to March 31, 2026

- Operating income (EBITDA) before material special effects, at €46 million in the first three months of 2026, was considerably higher than in the preceding quarter (Q4 2025: €21 million) and the prior-year quarter (Q1 2025: €42 million)
- Shipments, at 1.1 million tons in the first quarter of 2026, were considerably lower than the prior-year quarter (-6.4%) due to the sale of eight US distribution sites completed at the end of 2025, but showed a slight seasonal increase on the preceding quarter (+4.4%)
- Sales, at €1.6 billion in the first three months of 2026, were considerably down on the prior-year period (-5.9%), mainly due to the lower shipments; gross profit consequently decreased considerably by €18 million (-5.8%)
- Adjusted for the divestment of the eight US distribution sites, shipments and sales increased slightly by 2.1% compared to the prior-year quarter
- Negative cash flow from operating activities of €270 million in first three months of 2026 (Q1 2025: negative cash flow of €118 million) was mainly driven by a seasonal increase in net working capital
- Takeover offer exceeds minimum acceptance threshold of 57.5% – at the end of the additional acceptance period, Worthington Steel had secured a total of 61.87% of all outstanding Klöckner & Co shares
- Guidance range of €40 million to €80 million for EBITDA before material special effects in second quarter of 2026

### Development of shipments, sales and gross profit

Shipments came to 1.1 million tons in the first quarter of 2026, considerably (-6.4%) below shipments in the prior-year quarter (Q1 2025: 1.2 million tons). The decrease in shipments compared to the prior-year period is mainly due to the divestment of eight distribution sites in the USA successfully completed at the end of 2025. However, the considerable decrease in shipments in the Kloeckner Metals Americas segment was partly offset by the positive development of shipments in the Kloeckner Metals Europe segment. Sales in the three-month period fell considerably by 5.9% to €1.6 billion, mainly due to lower shipments in the Kloeckner Metals Americas segment compared to the prior-year period. Adjusted for the divestment of the eight US distribution sites, shipments and sales increased slightly by 2.1% compared to the prior-year quarter. Gross profit in the reporting period also fell considerably by 5.8% to €298 million (prior-year quarter: €317 million) due to the negative development of sales, while the gross profit margin remained at a constant level of 19.0% (prior-year quarter: 19.0%).

### Operating income considerably above level of prior-year quarter

Klöckner & Co generated operating income (EBITDA) of €46 million before material special effects in the first three months of 2026, which was considerably higher than in the prior-year quarter (Q1 2025: €42 million). While operating income in the Kloeckner Metals Americas segment decreased considerably compared to the prior-year quarter, the Kloeckner Metals Europe segment benefited from positive development of shipments and prices combined with the continued effective implementation of optimization measures. After negative material special effects of €6 million, Group EBITDA after material special effects came to €41 million. The above-mentioned special effects mainly relate to expenses for share-based payments resulting from gains in the share price since the beginning of the year in connection with the public takeover offer from Worthington Steel. The prior-year quarter included negative material special effects of €24 million, mainly relating to the deconsolidation of the Brazilian subsidiary Kloeckner Metals Brasil Ltda., São Paulo, which was sold effective March 31, 2025. The net loss in the first three months of 2026 amounted to €4 million, compared to a net loss

of €28 million in the prior-year period. Basic earnings per share therefore came to a negative €0.04, compared to a negative €0.28 in the prior-year period.

### Earnings by operating segment

The Kloeckner Metals Americas segment generated EBITDA of €37 million before material special effects in the first three months of 2026, marking a considerable decrease on the prior-year quarter (Q1 2025: €48 million). Mainly driven by the divestment of eight US distribution sites successfully completed at the end of 2025, shipments fell considerably (-12.2%) compared to the prior-year quarter to 0.7 million tons (Q1 2025: 0.8 million tons). Due to the above-mentioned negative development of shipments, sales also fell considerably by 14.9% to €0.8 billion (Q1 2025: €1.0 billion). Adjusted for the divestment of the eight US distribution sites, shipments in the segment were constant relative to the prior-year quarter (+0.7%), while sales decreased slightly by 1.9%. The gross profit margin fell by 1.1 percentage points to 18.9% (Q1 2025: 20.0%) due to higher purchase prices. Taking into account one-off expenses of €2 million, the segment's EBITDA after material special effects amounted to €35 million (Q1 2025: €28 million).

In the Kloeckner Metals Europe segment, EBITDA before material special effects improved considerably compared to the prior-year quarter. This is due to the positive development of shipments and prices combined with the continued effective implementation of optimization measures. EBITDA adjusted for material special effects amounted to €10 million in the first three months of the fiscal year, compared to a negative €4 million in the prior-year period, a considerable increase and the highest level since the first quarter of 2023. In this segment, shipments increased slightly in the first quarter of 2026 compared to the prior-year period by 4.3% to 0.4 million tons (Q1 2025: 0.4 million tons). Mainly driven by the above-mentioned development of shipments and supported by an increase in average prices compared to the prior-year quarter, sales increased considerably by 7.2% to €0.7 billion (Q1 2025: €0.7 billion). The gross profit margin also developed positively compared to the same quarter of 2025, increasing by 1.6 percentage points to 19.1% (Q1 2025: 17.5%). After negative special effects of €1 million, the segment's EBITDA after material special effects amounted to €9 million.

### Solid financial position sustained

Cash flow from operating activities was a negative €270 million in the first quarter of 2026, compared to a positive €110 million in the preceding quarter and a negative €118 million in the prior-year quarter. The cash outflow from investing activities amounted to €36 million in the first quarter of 2026 (Q4 2025: cash outflow €5 million; Q1 2025: cash outflow €23 million). This resulted in a negative free cash flow of €306 million in the first three months of 2026, compared to a positive €105 million in the preceding quarter and a negative €141 million in the prior-year quarter. The cash outflow in the reporting period was mainly driven by the seasonal increase in net working capital at the beginning of the year. Accordingly, net financial debt, at €1,092 million, was considerably above the level at the end of fiscal year 2025 (€709 million). Equity increased from €1,582 million at the end of 2025 to €1,648 million at the end of the first quarter of 2026. The change is mainly due to the recognition of actuarial gains on pension obligations (€54 million) and to currency translation (€24 million). At 44.5%, the equity ratio was lower than at the end of the prior year (December 31, 2025: 48.2%).

### Stable financing portfolio

The Klöckner & Co Group has a diversified financing portfolio with a total volume of €1.4 billion (excluding leases), of which €450 million is subject to a right of termination for cause in the event of a change of voting rights of more than 50%. To the extent that the lenders under the financing arrangements do not exercise

their right of termination for cause in connection with the implementation of the public takeover offer from Worthington Steel and no replacement facilities have been put in place, Worthington Steel GmbH (the bidder) and Worthington Steel, Inc. have undertaken in the business combination agreement of January 15, 2026, if requested, to make available, or to arrange that there are made available, sufficient funds to refinance the amounts drawn under such financing arrangements immediately before the closing of the public takeover offer. As of the March 31, 2026, balance sheet date, drawings on financing instruments amounted to around €917 million (excluding leases). The core Group financing instruments had a volume-weighted remaining term of 1.8 years as of March 31, 2026.

### Divestment of the Becker Group

The planned divestment of the Becker Group was initiated as announced on January 15, 2026. We received non-binding acquisition offers from several interested parties subsequent to March 31, 2026. The prospective buyers are currently conducting a due diligence review. As of March 31, 2026, the criteria for classification as held for sale under IFRS 5 had not yet been met. The progress of the sale process is being monitored on an ongoing basis; the application of IFRS 5 depends on the fulfillment of the relevant requirements as of a future reporting date.

The following table shows the earnings of the Becker Group:

Shipments and income statement <sup>*)</sup>		Q1 2026	Q1 2025	Variance	FY 2025
Shipments	Tto	188	178	9	648
Sales	€ million	251	229	22	799
Gross profit	€ million	21	13	9	51
Gross profit margin	%	9.2	6.1	3.1%p	6.9
Earnings before interest, taxes, depreciation and amortization (EBITDA)	€ million	-6	-12	6	-53
EBITDA before material special effects	€ million	-5	-12	6	-48
EBITDA margin	%	-2.2	-5.2	2.9%p	-6.6
EBITDA margin before material special effects	%	-2.2	-5.2	3.0%p	-6.0
Earnings before interest and taxes (EBIT)	€ million	-9	-14	6	-62
Earnings before taxes (EBT)	€ million	-10	-17	6	-71

\*) IFRS-subgroup Becker before elimination of group management allocations intercompany sales.

### Takeover offer exceeds 57.5% minimum acceptance threshold

On January 15, 2026, Klöckner & Co SE and Worthington Steel GmbH, a wholly owned subsidiary of Worthington Steel, Inc., signed a business combination agreement. In this connection, Worthington Steel submitted a voluntary public takeover offer for all outstanding shares of Klöckner & Co SE. The agreed offer price was €11.00 per Klöckner & Co share in cash.

On March 31, 2026, Worthington Steel announced that, within the initial acceptance period, it had secured 58.87% of all outstanding Klöckner & Co shares. The required minimum acceptance threshold of 57.5% was thus exceeded. Together with additional Klöckner & Co shares tendered during the additional acceptance period ending April 14, 2026, Worthington Steel has secured a total of 61.87% of all outstanding Klöckner & Co shares. Furthermore, on March 27, 2026, Worthington Steel informed the Management Board

of Klöckner & Co SE that it intends to enter into a domination and profit and loss transfer agreement between Worthington Steel GmbH as the controlling company and Klöckner & Co SE as the controlled company.

The closing of the transaction is subject to receipt of regulatory clearances, and is expected in the second half of 2026.

### **Outlook**

In the first quarter of 2026, we generated EBITDA of €46 million before material special effects, which was thus considerably higher than in the prior-year quarter (Q1 2025: €42 million). For the second quarter of 2026, we expect a slight increase in shipments and a considerable increase in sales compared to the preceding quarter. Furthermore, we expect EBITDA before material special effects in the second quarter to be in the range of €40 million to €80 million.

# Klöckner & Co SE

## Financial information

for the three-month period ending March 31, 2026

Shipments and income statement		Q1 2026	Q1 2025	Variance
Shipments	Tto	1,096	1,170	-74
Sales	€ million	1,568	1,666	-98
Gross profit	€ million	298	317	-18
Gross profit margin	%	19.0	19.0	-%p
Earnings before interest, taxes, depreciation and amortization (EBITDA)	€ million	41	18	23
EBITDA before material special effects	€ million	46	42	5
EBITDA margin	%	2.6	1.1	1.5%p
EBITDA margin before material special effects	%	3.0	2.5	0.5%p
Earnings before interest and taxes (EBIT)	€ million	10	-12	22
Earnings before taxes (EBT)	€ million	-1	-23	22
Net income	€ million	-4	-28	24
Net income attributable to shareholders of Klöckner & Co SE	€ million	-4	-28	24
Earnings per share (basic/diluted)	€	-0.04	-0.28	0.24

Cash flow statement		Q1 2026	Q1 2025	Variance
Cash flow from operating activities	€ million	-270	-118	-152
Cash flow from investing activities	€ million	-36	-23	-13
Free cash flow <sup>*)</sup>	€ million	-306	-141	-165

<sup>\*)</sup> Free cash flow = cash flow from operating activities + cash flow from investing activities.

		Mar. 31, 2026	Dec. 31, 2025	Mar. 31, 2025	Variance Mar. 31, 2026 vs. Dec. 31, 2025	Variance Mar. 31, 2026 vs. Mar. 31, 2025
<b>Balance sheet</b>						
Net working capital <sup>**)</sup>	€ million	1,479	1,175	1,455	304	24
Net financial debt	€ million	1,092	709	914	383	179
Gearing <sup>***)</sup>	%	67	45	58	22%p	9%p
Equity	€ million	1,648	1,582	1,592	66	56
Equity ratio	%	44.5	48.2	45.6	-3.8%p	-1.1%p
Total assets	€ million	3,706	3,279	3,494	427	212

		Mar. 31, 2026	Dec. 31, 2025	Mar. 31, 2025	Variance Mar. 31, 2026 vs. Dec. 31, 2025	Variance Mar. 31, 2026 vs. Mar. 31, 2025
<b>Employees</b>						
Employees as of the end of the reporting period		6,143	6,500	6,451	-357	-308

<sup>\*\*)</sup> Net working capital = inventories + trade receivables + contract assets + bonus claims to suppliers – trade payables – contract liabilities – prepayments received on orders.

<sup>\*\*\*)</sup> Gearing = net financial debt / (equity ./ non-controlling interests ./ goodwill resulting from company acquisitions after May 23, 2024).

# Consolidated statement of income

for the three-month period ending March 31, 2026

<i>(€ thousand)</i>	<b>Q1 2026</b>	Q1 2025
Sales	1,568,142	1,666,295
Changes in inventory	4,929	3,142
Other operating income	9,740	7,987
Cost of materials	-1,274,980	-1,352,866
Personnel expenses	-142,458	-155,662
Depreciation and amortization	-30,786	-30,346
Other operating expenses	-124,587	-150,657
<b>Operating result</b>	<b>10,001</b>	<b>-12,106</b>
<b>Income from investments</b>	<b>231</b>	<b>1,131</b>
Finance income	1,246	1,919
Finance expenses	-12,651	-13,810
<b>Financial result</b>	<b>-11,404</b>	<b>-11,891</b>
<b>Earnings before taxes</b>	<b>-1,173</b>	<b>-22,866</b>
Income taxes	-2,722	-5,071
<b>Net income</b>	<b>-3,895</b>	<b>-27,937</b>
thereof attributable to		
– <i>shareholders of Klöckner &amp; Co SE</i>	-4,384	-28,252
– <i>non-controlling interests</i>	489	315
<b>Earnings per share (€/share)</b>		
– basic/diluted	-0.04	-0.28
<b>Earnings per share attributable to the ordinary equity holders of Klöckner &amp; Co SE (€/share)</b>		
– basic/diluted	-0.04	-0.28

# Consolidated statement of comprehensive income

for the three-month period ending March 31, 2026

<i>(€ thousand)</i>	<b>Q1 2026</b>	Q1 2025
<b>Net income</b>	<b>-3,895</b>	<b>-27,937</b>
Other comprehensive income not reclassifiable		
Financial assets measured at fair value through other comprehensive income	-25	-
Actuarial gains and losses (IAS 19)	53,001	-96,949
<b>Total</b>	<b>52,976</b>	<b>-96,949</b>
Other comprehensive income reclassifiable		
Foreign currency translation	23,737	-39,224
Gains/losses from cash flow hedges	1,009	-14
Reclassification to profit and loss due to sale of foreign subsidiaries	-	19,568
<b>Total</b>	<b>24,746</b>	<b>-19,670</b>
Deferred taxes recognized in other comprehensive income	-8,829	16,481
<b>Other comprehensive income</b>	<b>68,893</b>	<b>-100,139</b>
<b>Group total comprehensive income</b>	<b>64,998</b>	<b>-128,076</b>
thereof attributable to		
– <i>shareholders of Klöckner &amp; Co SE</i>	64,509	-128,344
– <i>non-controlling interests</i>	489	268

# Consolidated statement of financial position

as of March 31, 2026

<b>Assets</b>		
(€ thousand)	<b>Mar. 31, 2026</b>	Dec. 31, 2025
<b>Non-current assets</b>		
Intangible assets	178,364	178,331
Property, plant and equipment	888,962	810,097
Investment property	9,101	6,807
Other financial assets	28,727	28,509
Other non-financial assets	282,749	228,269
Deferred tax assets	10,268	10,833
<b>Total non-current assets</b>	<b>1,398,172</b>	<b>1,262,845</b>
<b>Current assets</b>		
Inventories	1,187,729	1,143,577
Trade receivables	838,346	583,290
Contract assets	69,095	57,098
Supplier bonus receivables	29,528	55,554
Current income tax receivables	39,930	32,851
Other financial assets	11,497	12,676
Other non-financial assets	63,774	56,534
Cash and cash equivalents	53,306	60,205
Assets held for sale	14,905	14,673
<b>Total current assets</b>	<b>2,308,111</b>	<b>2,016,459</b>
<b>Total assets</b>	<b>3,706,283</b>	<b>3,279,304</b>

## Equity and liabilities

<i>(€ thousand)</i>	<b>Mar. 31, 2026</b>	Dec. 31, 2025
<b>Equity</b>		
Subscribed capital	249,375	249,375
Capital reserves	568,622	568,622
Retained earnings	455,238	460,185
Accumulated other comprehensive income	367,736	297,752
<b>Equity attributable to shareholders of Klöckner &amp; Co SE</b>	<b>1,640,971</b>	<b>1,575,933</b>
Non-controlling interests	6,787	6,298
<b>Total equity</b>	<b>1,647,757</b>	<b>1,582,231</b>
<b>Non-current liabilities</b>		
Provisions for pensions and similar obligations	16,370	17,302
Other provisions and accrued liabilities	10,089	8,478
Non-current financial liabilities	963,114	670,210
Other financial liabilities	290	1,412
Deferred tax liabilities	98,288	88,027
<b>Total non-current liabilities</b>	<b>1,088,150</b>	<b>785,429</b>
<b>Current liabilities</b>		
Other provisions and accrued liabilities	67,897	85,012
Income tax liabilities	26,537	27,256
Current financial liabilities	177,106	93,711
Trade payables	626,827	651,401
Other financial liabilities	18,784	16,741
Non-financial contract liabilities	16,805	11,678
Advance payments received	2,364	1,530
Other non-financial liabilities	34,055	24,315
<b>Total current liabilities</b>	<b>970,375</b>	<b>911,645</b>
<b>Total liabilities</b>	<b>2,058,526</b>	<b>1,697,073</b>
<b>Total equity and liabilities</b>	<b>3,706,283</b>	<b>3,279,304</b>

# Consolidated statement of cash flows

for the three-month period ending March 31, 2026

<i>(€ thousand)</i>	<b>Q1 2026</b>	Q1 2025
Net income	-3,895	-27,937
Income taxes	2,722	5,071
Financial result	11,404	11,891
Income from investments	-231	-1,131
Depreciation, amortization, reversal of impairment losses and impairment losses of non-current assets	30,786	30,346
Other non-cash income/expenses	29	-545
Gain on disposal of non-current assets	-182	19,005
Change in net working capital		
Inventories	-23,379	7,115
Trade receivables, contract assets, supplier bonus receivables	-226,741	-177,249
Trade payables including contract liabilities and advance payments received	-28,663	46,004
Change in other operating assets and liabilities	-15,316	-23,133
Interest paid	-12,308	-9,922
Interest received	590	188
Income taxes paid	-4,704	-4,963
Income taxes received	156	7,607
<b>Cash flow from operating activities</b>	<b>-269,731</b>	<b>-117,652</b>
Proceeds from the sale of non-current assets	209	275
Payments for/proceeds from the sale of consolidated companies	-	-80
Dividends received	220	912
Payments for intangible assets, property, plant and equipment	-27,981	-22,216
Payments for investments in consolidated subsidiaries	-8,166	-1,575
Payments for financial assets	-187	-400
<b>Cash flow from investing activities</b>	<b>-35,905</b>	<b>-23,085</b>
Payments for personal investment of Management Board members	-	-1,386
Borrowings of financial liabilities	311,080	288,294
Repayment of financial liabilities	-559	-164,664
Repayment of lease liabilities	-12,646	-9,178
Proceeds from/payments for derivatives in financing activities	92	52
<b>Cash flow from financing activities</b>	<b>297,967</b>	<b>113,118</b>
<b>Changes in cash and cash equivalents</b>	<b>-7,669</b>	<b>-27,618</b>
Effect of foreign exchange rates on cash and cash equivalents	770	-3,188
Cash and cash equivalents at the beginning of the period	60,205	120,793
<b>Cash and cash equivalents at the end of the period</b>	<b>53,306</b>	<b>89,987</b>

# Segment reporting

for the three-month period ending March 31, 2026

(€ million)	KloECKner Metals Americas		KloECKner Metals Europe		Holding and other Group companies <sup>*)</sup>		Total	
	Q1 2026	Q1 2025	Q1 2026	Q1 2025	Q1 2026	Q1 2025	Q1 2026	Q1 2025
	Shipments (Tto)	664	757	432	414	-	-	1,096
External sales	840	987	728	679	-	-	1,568	1,666
Gross profit	159	197	139	119	-	-	298	317
Gross profit margin (%)	18.9	20.0	19.1	17.5	-	-	19.0	19.0
Segment result (EBITDA) <sup>**)</sup>	35	28	9	-4	-4	-6	41	18
EBITDA before material special effects	37	48	10	-4	-	-2	46	42
Earnings before interest and taxes (EBIT)	20	13	-6	-19	-4	-6	10	-12
Cash flow from operating activities	-71	-20	-193	-94	-6	-4	-270	-118

(€ million)	KloECKner Metals Americas		KloECKner Metals Europe		Holding and other Group companies <sup>*)</sup>		Total	
	Q1 2026	FY 2025	Q1 2026	FY 2025	Q1 2026	FY 2025	Q1 2026	FY 2025
	Net working capital as of reporting date <sup>***)</sup>	750	651	727	524	2	-	1,479
Employees as of reporting date	2,738	3,041	3,221	3,256	184	203	6,143	6,500

\*) Including consolidations.

\*\*) EBITDA = earnings before interest, taxes, income from investments, depreciation and amortization and reversals of impairments on intangible assets and property, plant and equipment.

\*\*\*) Net working capital = inventories + trade receivables + contract assets + supplier bonus receivables – trade payables – contract liabilities – advance payments received.

## Financial calendar 2026

May 20, 2026	Annual General Meeting 2026, Düsseldorf
August 5, 2026	Half-year financial report 2026 Conference call with journalists Conference call with analysts
November 4, 2026	Q3 interim management statement 2026 Conference call with journalists Conference call with analysts

Subject to subsequent changes.

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## Disclaimer

This Interim Management Statement contains forward-looking statements that are based on the current estimates of the Klöckner & Co SE management with respect to future events. They are generally identified by the words "expect," "anticipate," "assume," "intend," "estimate," "target," "aim," "plan," "will," "endeavor," "outlook" and comparable expressions, and generally contain information that relates to expectations or targets for economic conditions, sales or other performance measures. Forward-looking statements are based on currently valid plans, estimates and projections and are therefore only valid on the day on which they are made. You should consider them with caution. Such statements are subject to numerous risks and uncertainties (e.g. those described in publications), most of which are difficult to predict and are generally beyond the control of Klöckner & Co SE. The relevant factors include the effects of significant strategic and operational initiatives, including the acquisition or disposal of companies or other assets. If these or other risks or uncertainties materialize or if the assumptions underlying any of the statements turn out to be incorrect, the actual results of Klöckner & Co SE may be materially different from those stated or implied by such statements. Klöckner & Co SE can offer no assurance that its expectations or targets will be achieved. Without prejudice to existing legal obligations, Klöckner & Co SE does not assume any obligation to update forward-looking statements to take new information or future events into account or otherwise. In addition to the figures prepared in line with IFRS or HGB (Handelsgesetzbuch – German Commercial Code), Klöckner & Co SE presents non-GAAP financial performance measures, e.g. EBITDA, EBIT, net working capital and net financial debt. These non-GAAP measures should be considered in addition to, but not as a substitute for, the information prepared in accordance with IFRS or HGB. Non-GAAP key figures are not subject to IFRS or HGB, or to other generally applicable accounting regulations. In assessing the net assets, financial position and results of operations of Klöckner & Co SE, these supplementary figures should not be used in isolation or as an alternative to the key figures presented in the consolidated financial statements and interim management statement and calculated in accordance with the relevant accounting principles. Other companies may define these terms in different ways. Please refer to the definitions in this Interim Management Statement and the last annual report. Also: For other terms not defined in this Interim Management Statement or the annual report, please see the glossary on our website at <https://www.kloeckner.com/en/glossary/>.

## Rounding

There may be rounding differences with respect to the percentages and figures in this report.

## Variances for technical reasons

Variances may arise for technical reasons (e.g., conversion of electronic formats) between the accounting documents contained in this report and the format published in the company register. In this case, the version submitted to the company register shall be binding.

This English version of the Interim Management Statement is a courtesy translation of the original German version; in the event of variances, the German version shall prevail over the English translation.

Evaluating statements are unified and are presented as follows:

+/- 0-1%	+/- >1-5%	+/- >5%
constant	slight	considerable



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