

# Interim Management Statement for 9M 2018

January 1, 2018 to September 30, 2018

- Shipments at prior-year level (up 0.4%); 7.6% rise in sales to €5.2 billion
- Operating income (EBITDA) increased to €197 million in first nine months compared with €187 million in prior-year period, marking highest nine-month operating income in seven years
- Third-quarter EBITDA €59 million, within the €55 million to €65 million guidance range
- Net income increased to €76 million, compared with €72 million in prior-year period
- · Proportion of Group sales generated via digital channels now raised to 23% at end of third quarter
- Full-year targets confirmed; at least slight increase in EBITDA expected relative to prior year (2017: €220 million)

## **GROUP SALES AND EARNINGS INCREASED**

At 4.7 million tons, shipments in the first nine months were at the same level as in the prior year (up 0.4%). While shipments in Europe fell by 4.3%, shipments in the Americas segment went up by 6.9%. Irrespective of the weaker US dollar, sales increased by 7.6% compared with the prior year to €5.2 billion, mainly due to the higher price level in the first nine months. By contrast, stronger rising procurement prices and more disadvantageous exchange rates meant that gross profit grew by just 1.1%. The gross profit margin narrowed accordingly from 21.1% to 19.9%.

Operating income (EBITDA) was raised from €187 million in the prior-year period to €197 million. Net income improved correspondingly to €76 million, compared with €72 million a year earlier. Basic earnings per share came to €0.75, versus €0.71 in the same period of the prior year.

### MIXED SEGMENTAL EARNINGS PERFORMANCE

Despite a decrease in volume (by 4.3%), sales in the Europe segment showed a slight improvement of 3.7% due to the higher price level over the course of the year. However, as we benefited very little from windfall profits in 2018 and incurred negative currency translation effects (€13 million) mainly relating to our Swiss activities, gross profit dropped from €651 million to €609 million. In addition, our United Kingdom business was impacted detrimentally by the impending Brexit. As a result, the gross profit margin went down from 21.7% to 19.6% (a decrease of 2.1 percentage points). Segment EBITDA was further reduced by one-off expenses for personnel measures (€7 million) in connection with the outsourcing of accounting activities. The earnings contribution from our "One Europe" project was €12 million. This left segment EBITDA as a whole, at €84 million, strongly below the €119 million prior-year figure.

By contrast, sales in the Americas segment went up – despite the adverse movement in the US dollar exchange rate – by 14.0% to  $\le$ 2.1 billion and thus increased even more positively than shipments (which gained 6.9%). This was due to the higher price level. Similarly, gross profit rose from  $\le$ 365 million to  $\le$ 418 million. The gross profit margin of 20.3% was virtually on a par with the prior year (20.2%). Including the  $\le$ 6 million earnings contribution from optimization measures under the "One US" project, and with the aid of windfall profits, segment EBITDA improved from  $\le$ 81 million to  $\le$ 136 million. On an exchange rate adjusted basis, the increase would have been even stronger, to  $\le$ 146 million.

Headquarters EBITDA in the first three quarters was a negative €23 million, compared with a negative €13 million in the prior-year period. For analysis purposes, it should be noted that the prior-year figure includes non-recurring income from a divestment, whereas in the reporting period, by contrast, one-off expenses were incurred in connection with optimization measures.

#### **VERY SOLID FINANCIAL POSITION SUSTAINED**

Mostly due to the positive net income (€76 million), measurement effects accounted for in other comprehensive income and exchange rate differences, equity increased despite the €30 million dividend payout in May by €118 million to €1.3 billion. The equity ratio stayed at a very solid 41% (December 31, 2017: 42%).

In line with the seasonal trend and mainly as a consequence of the higher price level, net working capital went up from €1.1 billion at the end of the prior year to €1.5 billion. As a result of the higher net working capital, net financial debt increased accordingly from €330 million as of December 31, 2017 to €569 million at the end of the third quarter.

The rise in net working capital is also the main driver of the cash outflow from operating activities of €160 million in the first nine months of the fiscal year (9M 2017: cash outflow of €38 million). Deducting the €37 million net cash outflow from investing activities gives a free cash flow of -€197 million (9M 2017: -€22 million).

#### STABLE FINANCING

In September 2018, the European ABS program was prolonged ahead of term to September 2021 on slightly improved terms while retaining the €300 million loan amount. Drawings under the program came to approximately €155 million as of the reporting date and form a cornerstone of our Group financing. The scheduled prolongation serves to further improve our maturity profile.

#### **FURTHER PROGRESS IN DIGITALIZATION**

We have further improved the proportion of sales generated via digital channels. This stood at 23% as of the end of the third quarter (end of Q2 2018: 21%). The workforce at kloeckner.i in Berlin has already swelled to around 90 and the number of third-party vendors in our online shop increased to eleven during the third quarter.

XOM Materials, the independent industry platform, likewise continued to develop during the quarter under review. Seven companies have been signed up as vendors so far, with a current portfolio of some 800 different products. October saw the opening of a new office in Atlanta, USA, in readiness for the platform's US launch planned for the beginning of 2019.

#### **EXPANSION OF HIGHER VALUE-ADDED BUSINESS**

A key strategic goal alongside our digitalization initiatives is the expansion of higher value-added business. Establishing the aluminum service center at Becker Stahl-Service in Bönen, North Rhine-Westphalia, Germany, is a major investment project in this connection. It has now been successfully completed as the cut-to-length and slitting line has become fully operational in the reporting period, with total capital expenditure of €33 million.

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# **OUTLOOK**

Both in Europe and the USA, we expect that the price trend will generally remain stable through to the end of the fiscal year. With solid demand on both markets, we therefore expect only a seasonal dip in shipments relative to the preceding quarter.

We confirm our full-year guidance of at least a slight increase in operating income (EBITDA) compared with the prior year (2017: €220 million) and correspondingly positive net income.

# Klöckner & Co SE Financial information

| Shipments and income statement   |           | Q3 2018               | Q3 2017              | Variance        | Jan. 1–<br>Sep. 30, 2018 | Jan. 1–<br>Sep. 30, 2017 | Variance         |
|--|-----------|-----------------------|----------------------|-----------------|--------------------------|--------------------------|------------------|
| Shipments  | Tto       | 1,519                 | 1,539                | -20             | 4,709                    | 4,692                    | +17              |
| Sales  | € million | 1,754                 | 1,565                | +189            | 5,171                    | 4,807                    | +364             |
| Gross profit   | € million | 332                   | 310                  | +22             | 1,027                    | 1,016                    | +11              |
| Gross profit margin  | %         | 18.9                  | 19.8                 | -0.9%p          | 19.9                     | 21.1                     | -1.2%p           |
| Earnings before, interest, taxes, depreciation and amortization (EBITDA) | € million | 59                    | 47                   | +12             | 197                      | 187                      | +10              |
| EBITDA margin  | %         | 3.4                   | 3.0                  | +0.4%p          | 3.8                      | 3.9                      | -0.1%p           |
| Earnings before interest and taxes (EBIT)                                | € million | 38                    | 25                   | +13             | 133                      | 121                      | +12              |
| Earnings before taxes (EBT)  | € million | 30                    | 17                   | +13             | 109                      | 96                       | +13              |
| Net income   | € million | 22                    | 13                   | +9              | 76                       | 72                       | +4               |
| Net income attributable to shareholders of Klöckner & Co SE              | € million | 22                    | 12                   | +10             | 75                       | 71                       | +4               |
| Earnings per share (basic)   | €         | 0.22                  | 0.12                 | +0.10           | 0.75                     | 0.71                     | +0.04            |
| Earnings per share (diluted)   | €         | 0.21                  | 0.12                 | +0.09           | 0.71                     | 0.68                     | +0.03            |
| Cash flow statement  Cash flow from operating activities                 | € million | <b>Q3 2018</b> -5     | Q3 2017<br>42        | Variance<br>-47 | Sep. 30, 2018<br>-160    | Sep. 30, 2017<br>-38     | Variance<br>-122 |
| Cash flow from operating activities                                      | € million | -5                    | 42                   | -47             | -160                     | -38                      | -122             |
| Cash flow from investing activities                                      | € million | -13                   | -8                   | -5              | -37                      | 16                       | -53              |
| Free cash flow*)   | € million | -18                   | 34                   | -52             | -197                     | -22                      | -175             |
| Balance sheet  | _         | September 30,<br>2018 | December 31,<br>2017 | Variance        | September 30,<br>2018    | September 30,<br>2017    | Variance         |
| Net working capital**)   | € million | 1,467                 | 1,132                | +335            | 1,467                    | 1,282                    | +185             |
| Net financial debt   | € million | 569                   | 330                  | +239            | 569                      | 435                      | +134             |
| Gearing***)  | %         | 44                    | 28                   | +16%p           | 44                       | 37                       | +7%p             |
| Equity   | € million | 1,320                 | 1,202                | +118            | 1,320                    | 1,188                    | +132             |
| Equity ratio   | %         | 40.6                  | 41.7                 | -1.1%p          | 40.6                     | 39.5                     | +1.1%p           |
| Total assets   | € million | 3,250                 | 2,886                | +364            | 3,250                    | 3,007                    | +243             |
| Employees  |           | September 30,<br>2018 | December 31,<br>2017 | Variance        | September 30,<br>2018    | September 30,<br>2017    | Variance         |
| Employees as of the end of the reporting period                          |           | 8,623                 | 8,682                | -59             | 8,623                    | 8,753                    | -130             |

 $<sup>\</sup>hbox{*)} \quad \hbox{Free cash flow: Cash flow from operating activities plus cash flow from investing activities}.$ 

<sup>\*\*)</sup> Net working capital: Inventories plus trade receivables less trade liabilities.

\*\*\*) Gearing = Net financial debt / (Equity ./. non-controlling interests ./. goodwill resulting from acquisitions subsequent to May 23, 2013).

# Klöckner & Co SE

# Consolidated statement of income

| (€ thousand)                       | Q3 2018    | Q3 2017    | Jan. 1–<br>Sep. 30, 2018 | Jan. 1–<br>Sep. 30, 2017 |
|------------------------------------|------------|------------|--------------------------|--------------------------|
| Sales                              | 1,754,177  | 1,565,288  | 5,171,229                | 4,807,030                |
| Other operating income             | 6,391      | 9,103      | 23,528                   | 21,085                   |
| Changes in inventory               | 8,235      | 840        | 9,921                    | 12,303                   |
| Cost of materials                  | -1,430,117 | -1,255,719 | -4,153,867               | -3,803,507               |
| Personnel expenses                 | -150,259   | -150,106   | -454,841                 | -464,528                 |
| Depreciation and amortization      | -21,247    | -21,616    | -63,326                  | -66,283                  |
| Other operating expenses           | -129,132   | -122,458   | -399,236                 | -385,532                 |
| Operating result                   | 38,048     | 25,332     | 133,408                  | 120,568                  |
| Finance income                     | 1,726      | 482        | 3,700                    | 2,709                    |
| Finance expenses                   | -9,497     | -8,561     | -28,190                  | -27,297                  |
| Financial result                   | -7,771     | -8,079     | -24,490                  | -24,588                  |
| Income before taxes                | 30,277     | 17,253     | 108,918                  | 95,980                   |
| Income taxes                       | -8,526     | -4,574     | -33,092                  | -23,806                  |
| Net income                         | 21,751     | 12,679     | 75,826                   | 72,174                   |
| thereof attributable to            |            |            |                          |                          |
| – shareholders of Klöckner & Co SE | 21,513     | 12,408     | 75,021                   | 71,273                   |
| – non-controlling interests        | 238        | 271        | 805                      | 901                      |
| Earnings per share (€/share)       |            |            |                          |                          |
| – basic                            | 0.22       | 0.12       | 0.75                     | 0.71                     |
| - diluted                          | 0.21       | 0.12       | 0.71                     | 0.68                     |

# Statement of comprehensive income

| (€ thousand)   | Q3 2018 | Q3 2017 | Jan. 1–<br>Sep. 30, 2018 | Jan. 1–<br>Sep. 30, 2017 |
|--|---------|---------|--------------------------|--------------------------|
| Net income   | 21,751  | 12,679  | 75,826                   | 72,174                   |
| Other comprehensive income not reclassifiable                                  |         |         |                          |                          |
| Actuarial gains and losses (IAS 19)  | 24,761  | 18,869  | 52,374                   | 56,350                   |
| Related income tax   | -5,486  | -4,414  | -10,695                  | -9,973                   |
| Total  | 19,275  | 14,455  | 41,679                   | 46,377                   |
| Other comprehensive income reclassifiable                                      |         |         |                          |                          |
| Foreign currency translation   | 11,338  | -26,338 | 25,434                   | -56,686                  |
| Gain/loss from cash flow hedges  | -7      | -141    | -143                     | 333                      |
| Reclassification of available for sale securities to profit and loss upon sale | -       | -4,693  | -                        | -                        |
| Reclassification to profit and loss due to sale of foreign subsidiaries        | 7       | -       | 7                        | -                        |
| Total  | 11,338  | -31,172 | 25,298                   | -56,353                  |
| Other comprehensive income   | 30,613  | -16,717 | 66,977                   | -9,976                   |
| Total comprehensive income   | 52,364  | -4,038  | 142,803                  | 62,198                   |
| thereof attributable to  |         |         |                          |                          |
| – shareholders of Klöckner & Co SE   | 52,124  | -4,307  | 141,997                  | 61,294                   |
| – non-controlling interests  | 240     | 269     | 806                      | 904                      |

# Consolidated statement of financial position

as of September 30, 2018

#### Assets

| (€ thousand)                  | September 30, 2018 | December 31, 2017 |  |
|-------------------------------|--------------------|-------------------|--|
| Non-current assets            |                    |                   |  |
| Intangible assets             | 150,236            | 162,749           |  |
| Property, plant and equipment | 627,568            | 623,816           |  |
| Non-current investments       | 7,437              | 5,417             |  |
| Other assets                  | 44,456             | 11,486            |  |
| Current income tax receivable | 4,284              | 6,612             |  |
| Deferred tax assets           | 21,606             | 24,371            |  |
| Total non-current assets      | 855,587            | 834,451           |  |
| Current assets                |                    |                   |  |
| Inventories                   | 1,261,691          | 1,105,131         |  |
| Trade receivables             | 957,842            | 679,778           |  |
| Current income tax receivable | 9,480              | 14,812            |  |
| Other assets                  | 104,993            | 98,619            |  |
| Cash and cash equivalents     | 60,057             | 153,561           |  |
| Total current assets          | 2,394,063          | 2,051,901         |  |

| Total assets | 3,249,650 | 2,886,352 |
|--------------|-----------|-----------|
|              |           |           |

| (€ thousand)  | September 30, 2018 | December 31, 2017 |  |
|---|--------------------|-------------------|--|
| Equity  |                    |                   |  |
| Subscribed capital                                      | 249,375            | 249,375           |  |
| Capital reserves  | 682,412            | 682,412           |  |
| Retained earnings                                       | 332,342            | 282,873           |  |
| Accumulated other comprehensive income                  | 48,394             | -18,584           |  |
| Equity attributable to shareholders of Klöckner & Co SE | 1,312,523          | 1,196,076         |  |
| Non-controlling interests                               | 7,207              | 6,235             |  |
| Total equity  | 1,319,730          | 1,202,311         |  |
| Non-current liabilities                                 |                    |                   |  |
| Provisions for pensions and similar obligations         | 244,511            | 281,538           |  |
| Other provisions and accrued liabilities                | 18,178             | 18,196            |  |
| Financial liabilities                                   | 609,967            | 425,988           |  |
| Other liabilities                                       | 78                 | 18                |  |
| Deferred tax liabilities                                | 61,054             | 45,955            |  |
| Total non-current liabilities                           | 933,788            | 771,695           |  |
| Current liabilities                                     |                    |                   |  |
| Other provisions and accrued liabilities                | 140,890            | 137,958           |  |
| Income tax liabilities                                  | 15,576             | 20,942            |  |
| Financial liabilities                                   | 14,855             | 52,709            |  |
| Trade payables  | 752,407            | 653,292           |  |
| Other liabilities                                       | 72,404             | 47,445            |  |
| Total current liabilities                               | 996,132            | 912,346           |  |
| Total liabilities                                       | 1,929,920          | 1,684,041         |  |
| Total equity and liabilities                            | 3,249,650          | 2,886,352         |  |

# Consolidated statement of cash flows

| (€ thousand)  | Q3 2018 | Q3 2017 | Jan. 1–<br>Sep. 30, 2018 | Jan. 1–<br>Sep. 30, 2017 |
|---|---------|---------|--------------------------|--------------------------|
| Net income  | 21,751  | 12,679  | 75,826                   | 72,174                   |
| Income taxes  | 8,526   | 4,574   | 33,092                   | 23,806                   |
| Financial result  | 7,771   | 8,079   | 24,490                   | 24,588                   |
| Depreciation and amortization   | 21,247  | 21,616  | 63,326                   | 66,283                   |
| Other non-cash income/expenses  | -122    | 112     | -393                     | 163                      |
| Gain on disposal of non-current assets  | 202     | -4,942  | -1,095                   | -5,854                   |
| Change in net working capital   |         |         |                          |                          |
| Inventories   | -40,172 | 3,851   | -158,498                 | -144,899                 |
| Trade receivables   | 28,438  | 30,143  | -232,957                 | -198,650                 |
| Trade payables  | -19,372 | -33,881 | 85,664                   | 118,014                  |
| Change in other operating assets and liabilities  | -16,187 | -985    | -2,550                   | 28,659                   |
| Interest paid   | -7,778  | -6,746  | -20,466                  | -19,372                  |
| Interest received   | 171     | 315     | 681                      | 946                      |
| Income taxes paid   | -9,585  | 7,335   | -26,991                  | -3,697                   |
| Cash flow from operating activities   | -5,110  | 42,150  | -159,871                 | -37,839                  |
| Proceeds from the sale of non–current assets and assets held for sale                               | 2,233   | 8,328   | 4,332                    | 12,081                   |
| Proceeds from the sale of consolidated subsidiaries (incl. businesses)                              | -       | -       | -                        | 55,090                   |
| Payments for intangible assets, property, plant and equipment (incl. financial assets)              | -14,925 | -16,147 | -41,281                  | -50,820                  |
| Cash flow from investing activities   | -12,692 | -7,819  | -36,949                  | 16,351                   |
| Dividend payments to shareholders of Klöckner & Co SE   | -       | -       | -29,925                  | -19,950                  |
| Net change of other financial liabilities   | 7,612   | -15,439 | 133,731                  | 62,920                   |
| Proceeds from derivates   | 1,980   | 5,695   | -1,579                   | 21,634                   |
| Cash flow from financing activities   | 9,592   | -9,744  | 102,227                  | 64,604                   |
| Changes in cash and cash equivalents  | -8,210  | 24,587  | -94,593                  | 43,116                   |
| Effect of foreign exchange rates on cash and cash equivalents                                       | 1,023   | -782    | 1,089                    | -2,545                   |
| Cash and cash equivalents at the beginning of the period  | 67,244  | 150,994 | 153,561                  | 134,228                  |
| Cash and cash equivalents at the end of the reporting period as per statement of financial position | 60,057  | 174,799 | 60,057                   | 174,799                  |

# Segment reporting

|   | Euro    | pe      | Amer     | Americas |                                | Headquarters/<br>Consolidation |         | Total   |  |
|---|---------|---------|----------|----------|--------------------------------|--------------------------------|---------|---------|--|
| (€ million)                               | 9M 2018 | 9M 2017 | 9M 2018  | 9M 2017  | 9M 2018                        | 9M 2017                        | 9M 2018 | 9M 2017 |  |
| Sales                                     | 3,114   | 3,003   | 2,057    | 1,804    | -                              | -                              | 5,171   | 4,807   |  |
| Gross Profit                              | 609     | 651     | 418      | 365      | -                              | -                              | 1,027   | 1,016   |  |
| Segment result (EBITDA)                   | 84      | 119     | 136      | 81       | -23                            | -13                            | 197     | 187     |  |
| Earnings before interest and taxes (EBIT) | 49      | 83      | 109      | 53       | -25                            | -15                            | 133     | 121     |  |
|   | Europe  |         | Americas |          | Headquarters/<br>Consolidation |                                | Total   |         |  |
| (€ million)                               | 9M 2018 | FY 2017 | 9M 2018  | FY 2017  | 9M 2018                        | FY 2017                        | 9M 2018 | FY 2017 |  |
| Net Working Capital as of closing date    | 952     | 742     | 514      | 390      | 1                              |                                | 1,467   | 1,132   |  |
| Net financial debt as of closing date     | 553     | 418     | 373      | 344      | -357                           | -432                           | 569     | 330     |  |
| Number of employees                       | 6.015   | 6.078   | 2.453    | 2.470    | 155                            | 134                            | 8.623   | 8.682   |  |

# Financial calender

March 12, 2019 Annual Financial Statements 2018

Financial statement press conference

Conference Call with analysts

April 30, 2019 Q1 interim management statement 2019

Conference Call with journalists Conference Call with analysts

May 15, 2019 Annual General Meeting 2019, Düsseldorf

**July 31, 2019** Q2 interim report 2019

Conference Call with journalists Conference Call with analysts

October 30, 2019 Q3 interim management statement 2019

Conference Call with journalists Conference Call with analysts

Subject to subsequent changes.

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#### Disclaimer

This statement contains forward-looking statements that are based on the current estimates of the Klöckner & Co SE management with respect to future events. They are generally identified by the words "expect", "anticipate", "assume", "intend", "estimate", "target", "aim", "plan", "will", "endeavor", "outlook" and comparable expressions, and generally contain information that relates to expectations or targets for economic conditions, sales or other performance measures. Forward-looking statements are based on currently valid plans, estimates and projections and are therefore only valid on the day on which they are made. You should consider them with caution. Such statements are subject to numerous risks and uncertainties (e.g. those described in publications), most of which are difficult to predict and are generally beyond the control of Klöckner & Co SE. The relevant factors include the effects of significant strategic and operational initiatives, including the acquisition or disposal of companies or other assets. If these or other risks or uncertainties materialize or if the assumptions underlying any of the statements turn out to be incorrect, the actual results of Klöckner & Co SE may be materially different from those stated or implied by such statements. Klöckner & Co SE can offer no assurance that its expectations or targets will be achieved. Without prejudice to existing legal obligations, Klöckner & Co SE does not assume any obligation to update forward-looking statements to take information or future events into account or otherwise. In addition to the figures prepared in line with IFRS or HGB (Handelsgesetzbuch – German Commercial Code), Klöckner & Co SE presents non-GAAP financial performance measures, e.g. EBITDA, EBIT, net working capital and net financial debt. These non-GAAP measures should be considered in addition to, but not as a substitute for, the information prepared in accordance with IFRS or HGB. Non-GAAP key figures are not subject to IFRS or HGB, or to other generally applicable accounting regulations. In assessing the net assets, financial position and results of operations of Klöckner & Co SE, these supplementary figures should not be used in isolation or as an alternative to the key figures presented in the consolidated financial statements and interim management statement and calculated in accordance with the relevant accounting principles. Other companies may define these terms in different ways. Please refer to the definitions in the annual report.

#### Rounding

There may be rounding differences in the percentages and figures in this statement.

### Variances due to technical reasons

Variances may arise for technical reasons (e.g., conversion of electronic formats) between the accounting documents contained in this interim management statement and the format submitted to the Federal Gazette (Bundesanzeiger). In this case, the version submitted to the Federal Gazette shall be binding.

This English version of the interim management statement is a courtesy translation of the original German version; in the event of variances, the German version shall prevail over the English translation.

